NATIONAL JEWISH HEALTH Rising to the Challenge

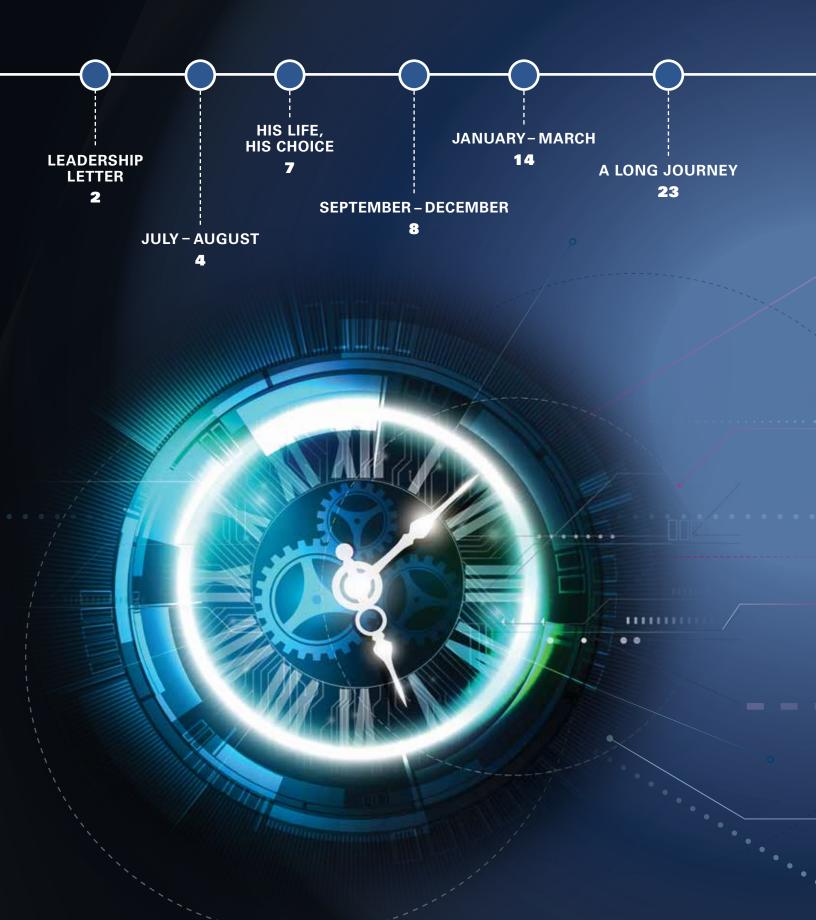


ANNUAL REPORT



Breathing Science is Life.

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Rising to the Challenge

Rising to the challenge is how National Jewish Health has always approached the most difficult illnesses. Through science, education and the most comprehensive care available, we meet difficult issues head on, find solutions and improve the lives of the thousands of patients we serve. During 2020, the world has been faced with a devastating pandemic, one that continues even now. National Jewish Health works at the forefront of this pandemic, doing what we do best, *rising to the challenge*.

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LEADERSHIP LETTER

In 1899, National Jewish Health opened its doors to face a devastating infectious lung disease with no known cure — tuberculosis. We rose to that challenge, caring for patients in need, innovating and trusting in science, and persevering until we found effective treatments and cures.

In the many years since, we have continued meeting the challenges of respiratory, cardiac and immune-related diseases that afflict millions around the world. We provide unparalleled care for our patients. We conduct basic, translational and clinical research to treat, cure and prevent those diseases. We educate and train health care leaders of tomorrow.

In 2020, National Jewish Health once again adapted in the face of another deadly infectious lung disease — COVID-19. We invested many millions of dollars and endless hours with our experts, launching new programs and services to meet the unique challenges of the novel coronavirus while protecting our patients and staff, and providing ongoing care to those in need.

This National Jewish Health 2020 Annual Report outlines how we have planned and operated. You will first see how we continued in the first half of fiscal year 2020 to make progress in many areas, including vaping, pulmonary hypertension, scleroderma, food allergies and more.

In early 2020, we pivoted to mount an all-out, transformational effort to understand, contain and defeat the novel coronavirus. We developed and launched molecular and antibody testing for COVID-19 and provided mass testing for our patients, the public at large, several states, hospitals, schools and businesses. We developed a robust, sustainable telehealth program to care for patients who could not come to our main health campus in Denver.

We expanded inpatient capacity and cared for the sickest patients in intensive care units at multiple partner hospitals across the Front Range of Colorado and at five western states via our Tele-ICU program. Fifteen critical care physicians traveled to New York during the worst of the first wave to provide care with our Respiratory Institute[®] partners at Mount Sinai. We created specialized adult and pediatric clinics for those with suspected COVID-19 infection and for those recovering from the virus. We launched research to answer urgent and crucial questions about SARS-CoV-2 and COVID-19.

We believe that COVID-19 will be with us for some time to come, even after novel therapeutics and vaccines become available. Similarly, the overwhelming and ongoing emotional and economic toll on families will need to be compassionately addressed. And, we must persist in advancing the public health measures that we know work. With many new programs and capabilities developed in response to COVID-19, we stand more ready than ever to rise to any challenge that comes our way.

Mutal Sa

Michael Salem, MD, FACS President and CEO

Star P Kus

Steven D. Kris Chair, Board of Directors





JULY-AUGUST

A new fiscal year begins on an optimistic note, with recognition for excellence, an innovative program to address the vaping epidemic and increased collaboration.

FIGHTING TOBACCO ADDICTION

In response to the vaping epidemic, National Jewish Health launched My Life, My Quit[™], a nicotine cessation program developed to help teens quit e-cigarettes and other forms of tobacco. To build the program, we sought teens' input in focus groups and consulted with experts in teen behavior. My Life, My Quit is currently available in 19 states, and we are actively exploring opportunities to expand nationwide. In its first year, 1,287 teens enrolled in the program. With extensive media attention and more than 1.6 million page views at the My Life, My Quit website, the program brought attention to the seriousness of the vaping epidemic and this important new resource.

National Jewish Health also continued its focus on helping adults fight tobacco addiction. In fiscal year 2020, National Jewish Health added three new states (Utah, Minnesota and Kansas) to its adult tobacco cessation quitlines, and Oklahoma to the My Life, My Quit program only. With 20 state quitlines now operated by National Jewish Health, we are helping more people than ever quit tobacco.



RESEARCH COLLABORATION

As part of our focus on research collaboration and rapid translation of discovery into treatment, the National Jewish Health Board of Directors approved an agreement with our Respiratory Institute partners at Mount Sinai in New York to enable clinical trials to be conducted jointly at both institutions. "This means that any clinical trial at either institution can enroll patients at both institutions," said Jay Finigan, MD, director of the Respiratory Centers of Excellence.

Researchers will have access to more study participants at both institutions, which can be especially helpful when investigating therapies for rare diseases or narrowly defined personalized therapies. Patients at both institutions also will have access to more trials of promising therapies. Teams are working to expand the agreement to include our Respiratory Institute partners at Jefferson Health in Philadelphia.

July 1



Physicians (left to right) Patricia George, MD; Mehrnaz Maleki, MD; and Lisa Maier, MD; lead programs in pulmonary hypertension, scleroderma and sarcoidosis that all received recognition for excellence in research and clinical care.

CLINICAL AND RESEARCH EXCELLENCE

The Scleroderma Foundation designated the National Jewish Health Scleroderma Program, in our Rheumatology Division, as a Scleroderma Foundation Research and Treatment Center. We are one of only two designated centers in Colorado to have our clinical care for patients with the autoimmune disease scleroderma and our robust research program, ancillary services and educational offerings recognized.

In December, both our sarcoidosis and pulmonary hypertension programs were similarly recognized for clinical and research excellence. Our Sarcoidosis Program was named a Center of Excellence by the Foundation for Sarcoidosis Research. To receive this prestigious designation, our faculty and staff had to demonstrate that they provide leadership, follow best practices, conduct research, and support and educate sarcoidosis patients and professionals. We are the only Sarcoidosis Center of Excellence in Colorado and are one of only 25 in the world.

The Pulmonary Hypertension Association designated our Pulmonary Hypertension Program as a Center of Comprehensive Care. The designation recognizes both the outpatient care at National Jewish Health and the inpatient care that our pulmonary hypertension (PH) patients receive at National Jewish Health | Saint Joseph Hospital. To be recognized, our team demonstrated that it uses evidence-based guidelines to evaluate PH patients, provides expert treatment for pulmonary arterial hypertension and makes important contributions to research and education.

Barry Make, MD, reports clinical insights gained during 10 years of the COPDGene Study.

8/1

Irina Petrache, MD, co-chairs prestigious Gordon Research Conference on Lung Development, Injury and Repair.

8/4-9

August 21

RISING TO THE CHALLENGE

5



HIS LIFE ... AND HIS CHOICE

My Life, My Quit[™] helps a teen quit vaping

When Caleb Norder first tried vaping before his freshman year in high school, it seemed fun and cool. Everybody was doing it — kids in the back of the bus, in the school bathrooms and even in class. When he vaped liquid that contained nicotine, he immediately noticed the jolt that came from nicotine — and liked it. He began vaping more and more.

Soon, his mother, Lynne, noticed that he had become moody. His grades dropped and he spent more and more time alone in his room. Then one day, she walked in to find Caleb loading vaping liquid into his vaping pen. "I was mortified," she said.

Lynne and her husband, Mike, took away Caleb's vaping paraphernalia and told him he had to quit. But he didn't. And so began a cycle of discovering Caleb vaping, taking away his paraphernalia and giving him consequences, only to have him start vaping again.

"It's not a big deal. It's my life, and I'll quit when I want to. I'm not addicted," Caleb told them. "I finally realized it was true," Lynne said. "I could take away his devices and try to force him to quit, but until he found a reason that mattered to him it wouldn't last."

Vaping eventually lost its luster. It cost Caleb hundreds of dollars to buy vaping liquid and to replace paraphernalia his parents confiscated. Vaping harmed his lungs, leaving him gasping for breath when he was running and swimming. Stories of exploding vape pens and hospitalized young vapers worried him. After several failed attempts to quit, Caleb realized he was addicted to nicotine.

That September, he logged on to My Life, My Quit[™], a program developed by National Jewish Health to help teens and young adults stop using e-cigarettes and other forms of tobacco. Within a couple of hours, he received a call from a My Life, My Quit coach, who asked how he was and if he was interested in quitting. They talked for 45 minutes. "He was cool," said Caleb. "He didn't try to lecture me. We just talked about vaping and nicotine and quitting."

Caleb enrolled in the program. Coaches checked in with him regularly, supporting his quit attempt, offering suggestions on how to deal with cravings and awkward social situations. Two months after that first phone call, Caleb completed the My Life, My Quit program. He has remained nicotine-free for more than a year and has no desire to go back.

"I'm loving it," said Caleb. "My grades are up. I am making more friends, not just hanging out with people who vape. I don't get headaches, and my lungs are stronger. I couldn't have quit on my own without support from My Life, My Quit."

SEPTEMBER-OCTOBER

Longtime faculty member recognized as a 'Legend,' while cystic fibrosis success continues and vaping research advances.

VAPING INJURY AND RESEARCH

Severe illness and death associated with vaping peaked during the week of Sept. 15. Early in the vaping epidemic, faculty at National Jewish Health had recognized the potential threat posed by e-cigarettes and began investigating both behavioral and biological impacts of vaping. Several studies were already ongoing, and others began during this time period.

Hong Wei Chu, MD, reported that e-cigarette vapor reduces the ability of lung cells to fight off viral infections, while increasing inflammation and mucus production.

Cecile Rose, MD, reported the case of a 45-year-old COPD patient who developed permanent lung damage when he used e-cigarettes to quit cigarettes.

Beata Kosmider, PhD, identified molecular mechanisms associated with injury caused by e-cigarette aerosol.

Russell Bowler, MD, PhD, found that adult e-cigarette users often hope to reduce their use of traditional tobacco with e-cigarettes, but, more often than not, fail to do so. Active research continues to better understand and prevent harm caused by e-cigarettes.

LEGEND OF ALLERGY AND IMMUNOLOGY



In his 31 years at National Jewish Health, Donald Leung, MD, PhD, has been a pioneer in the research and treatment of eczema, food allergy and other allergic diseases. With more than 700 scientific publications, 19 patents and numerous other accomplishments to his credit, Dr. Leung was recognized Oct. 1, 2019, by the European Academy of Allergy and Clinical Immunology as a "Legend of Allergy and Immunology."

"For more than 30 years, Dr. Leung has been the physician/scientist we all aspire to be — combining knowledge gained in the clinic and the laboratory to advance care and prevention of allergies in children and adults," said Pamela Zeitlin, MD, PhD, chair of Pediatrics at National Jewish Health.

Most recently, Dr. Leung has been studying how cracks in the skin of eczema patients allow food and other potential allergens to enter the skin and trigger food and other allergies. He is currently leading a study of newborns to learn if moisturizing the skin and strengthening the skin barrier can prevent allergic diseases.



Researchers (left to right) Hong Wei Chu, MD; Irina Petrache, MD; and Russell Bowler, MD; research the harmful effects of vaping.

September 15

Cecile Rose, MD, reports severe silicosis in engineered quartz stoneworkers.

9/27

Kevin Brown, MD, reports that nintedanib slows decline in many forms of scarring lung disease.

9/30

October 1

CYSTIC FIBROSIS SUCCESS

Tremendous advances in the treatment of cystic fibrosis continue, with Jennifer Taylor-Cousar, MD, reporting in two high-profile papers that a triplecombination therapy increased pulmonary function and quality of life for 90 percent of cystic fibrosis patients, while reducing exacerbations. On a more personal level, the cystic fibrosis team reports that the newly approved therapy has produced amazing, life-altering results for our cystic fibrosis patients. Not only has their lung function improved, but they also have gained weight, resumed many activities and found new hope and plans for their lives.

"This is the best news we have had in my career for people with cystic fibrosis," said Dr. Taylor-Cousar. "We are finally closing in on a dream that was launched 30 years ago when the gene for cystic fibrosis was discovered."



"We are closing in on a dream." – Jennifer Taylor-Cousar, MD



10/30

Hara Levy, MD, is appointed Chief of the Pediatric Pulmonary Division.

Reeti Khare, PhD, is appointed Infectious Disease Laboratory Director.

10/31



In December, National Jewish Health broke ground on the new Center for Outpatient Health, which will enable our growth, leadership and excellence for years to come.



NOVEMBER-DECEMBER

New leadership and new construction point to a bright future, while antiviral therapy shows promise.

KEVIN BROWN, MD, NAMED CHAIR OF MEDICINE



Following a comprehensive search, we named our own Kevin K. Brown, MD, to serve as chair of the Department of Medicine. Dr. Brown is a world-renowned clinician investigator with expertise in pulmonary fibrosis, inflammatory lung disease, interstitial lung disease and other serious conditions of the lung. In his 27 years on the National Jewish Health faculty, Dr. Brown has been a key advisor to leadership and valued mentor to colleagues. He was integral in the development of our partnerships with Saint Joseph Hospital and SCL Health, Mount Sinai and Jefferson Health.

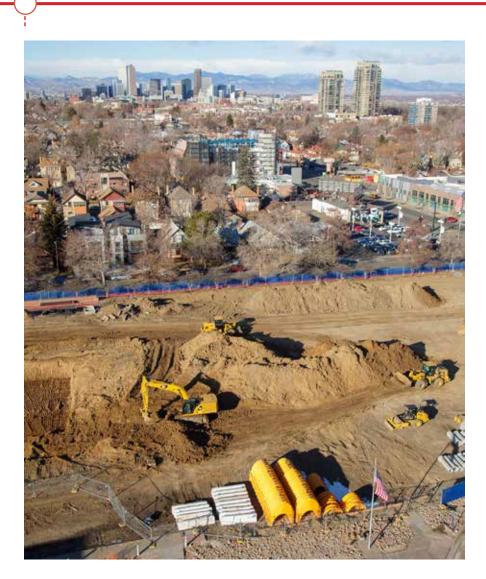
Before becoming Chair, Dr. Brown served 13 years as Vice Chair of Clinical Affairs. In his first six months as Chair, as the world faced the coronavirus crisis, Dr. Brown demonstrated the expertise, skill and grace needed to lead our amazing faculty. We are honored to have him serve in this role.

December 11

CONSTRUCTION BEGINS

Responding to tremendous growth in demand for our services, National Jewish Health officially broke ground on the five-story, 230,00-square-foot Center for Outpatient Health. The stunning brick and glass building will contain more than 100 clinical examination and procedure rooms, as well as space for ancillary services. It also will include more than 250 parking spaces. Working with partners at SCL Health and Saint Joseph Hospital, we will meet the needs of patients at both organizations with this space. The addition to our main Denver campus will enable ongoing growth, leadership and excellence for years to come. Construction continued steadily throughout the coronavirus pandemic. The Center for Outpatient Health is expected to open in the fall of 2021.

December 16



LIPIDS FIGHT VIRAL INFECTIONS

Chinese authorities confirm they are treating dozens of cases of pneumonia of unknown cause.

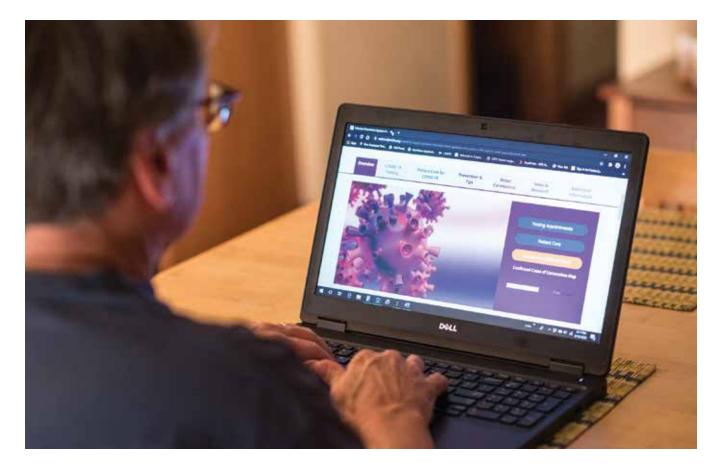
Mari Numata-Nakamura, MD, PhD, and Dennis Voelker, PhD, reported that two naturally occurring lipids in the lungs, POPG and PI, effectively reduce and prevent infection by the H1N1 influenza virus, which caused a worldwide pandemic in 2009 and 2010. Drs. Voelker and Numata-Nakamura have been investigating the lipids' effectiveness against a variety of viruses for a decade. In recent months, they showed that the lipids also are effective against the SARS-CoV-2 virus that causes COVID-19. The researchers are currently seeking support to move the lipids into clinical trials.



Researchers Dennis Voelker, PhD, and Mari Numata-Nakamura, MD, PhD, investigate lipids and SARS-CoV-2.

JANUARY-FEBRUARY

COVID-19 arrived in the United States early in 2020 and rapidly spread across the nation. Faculty and staff at National Jewish Health continued normal operations, but began preparing for the expected onslaught.



1/11

China reports the first death caused by the SARS-CoV-2 coronavirus. The United States records the first case of COVID-19 in Washington state.

1/21

INFORMING THE WORLD

As COVID-19 began to emerge in the United States, National Jewish Health quickly leveraged the expertise of its physicians and scientists to create and launch a special coronavirus website to provide helpful, authoritative and factual information on all things related to the coronavirus and the disease it causes. It was one of the first COVID-19 public health information sites in the country.

The COVID-19 information more than doubled traffic to the National Jewish Health website, bringing nearly 4 million visitors who viewed more than 7.1 million pages. The most frequently viewed The World Health Organization declares a "public health emergency of international concern" as COVID-19 spreads across China and into other countries.

1/30

January 30

articles have been "How to Put on a Surgical Mask," "COVID-19 Antibody Testing" and "COVID-19 Symptoms." Since the early days of the site, our content has been ranking at the top of search results for information on symptoms, masking and testing.

NEW FOOD ALLERGY TREATMENT

After more than a decade of clinical research at National Jewish Health and other medical centers, the first treatment for peanut allergy was approved by the U.S. Food and Drug Administration. Palforzia[®] is powdered peanut protein that is consumed in increasing doses to reduce allergic patients' sensitivity to peanuts. Treatment with Palforzia can be a game changer for many peanut-allergic children, greatly reducing the serious reaction to peanuts.

National Jewish Health has been at the forefront of food allergy research for decades and has been involved in every major advance in the understanding, diagnosis and treatment of food allergy. Pediatric Allergist Bruce J. Lanser, MD, was a co-author on a 2018 paper in the *New England Journal of Medicine* that paved the way for approval of Palforzia. National Jewish Health *for Kids* expects to begin offering this treatment to patients in the coming months.



SHARING KNOWLEDGE

As the pandemic emerged and spread across the world, reliable, trustworthy information became both challenging and crucial to mounting an effective response. On Feb. 27, National Jewish Health held its first COVID-19 Grand Rounds lecture, delivered by critical care pulmonologist Ken Lyn-Kew, MD, to a packed house of faculty and staff eager for information about the pandemic. In the following weeks and months, weekly Grand Rounds lectures delivered by experts from National Jewish Health and around the world brought the latest research, clinical experience and global trends from the front lines to faculty and staff. Daily coronavirus update emails from Executive Vice President Steve Frankel, MD, and the COVID Executive Council, shared rapidly changing policies,

procedures and new developments. National Jewish Health physicians, in turn, shared authoritative knowledge and insight with the broader community through hundreds of interviews with local and national media, as well as contributions to our COVID-19 website, a practice that continues even now.



National Jewish Health experts, including David Beuther, MD, (above) provided the community with factual, authoritative information about COVID-19 in hundreds of interviews with local and national media.

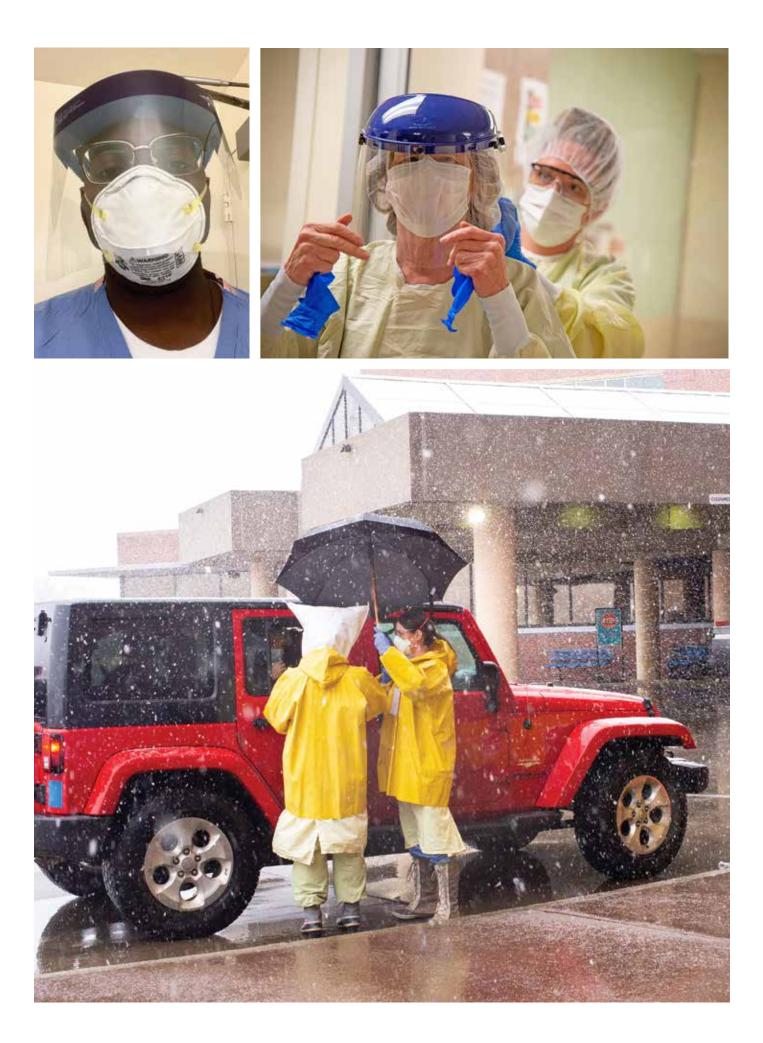
The faculty and staff of National Jewish Health met the challenges of the coronavirus pandemic with courage, commitment and compassion. This photo essay captures a glimpse of the spirit of those people and the journeys they made in 2020.





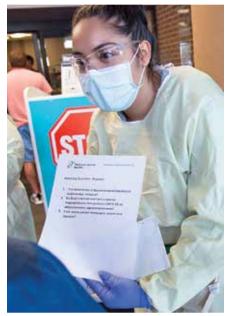


















MARCH

COVID-19 expands in Colorado and throughout the nation. National Jewish Health focuses full attention and resources on defeating the pandemic, both at home and through collaboration.

ALL HANDS ON DECK

National Jewish Health pivoted to a full-time focus on the pandemic as leaders from all areas of the institution began two-a-day meetings to plan and coordinate pandemic preparations, policies and operations. The COVID Executive Council directed all aspects of the pandemic response, from patient screening to infection control, personal protective equipment, new laboratory space and expanded inpatient capacity, new laboratory tests, scheduling, research, telehealth, communications and, eventually, the return of patients to National Jewish Health. Daily meetings continued through April and are ongoing in the fall of 2020. "Our COVID Executive Council was the nerve center, the central command of our pandemic response," said Michael Salem, MD, president and CEO of National Jewish Health. "Council members demonstrated extraordinary cooperation and commitment to focusing the entire institution on an effective pandemic response."



As COVID-19 spread to Colorado and National Jewish Health, faculty and staff took precautions to protect themselves and limit the spread of disease.

March 13



The President declares COVID-19 a national emergency.

3/13

MORGRIDGE ACADEMY SUPPORTS FAMILIES

In March, our own Morgridge Academy shifted to remote learning for the rest of the school term. Morgridge Academy faculty and staff went above and beyond to help students and their families during the pandemic. They immediately launched an online learning platform and ensured that students were provided



Chromebook[™] notebook computers and Wi-Fi internet access at home, if needed. School nurses checked in with families at least once a day to ensure student health needs were addressed. Additionally, Morgridge Academy faculty put together and delivered bags of non-perishable food to the homes of those in need.

Morgridge Academy Director of Education Jennifer McCullough delivers food to a needy family whose child attends the Academy.

COMMUNITY CONTRIBUTIONS

Colorado State University College of Veterinary Medicine and Biomedical Sciences and several local veterinary clinics donated sterile swabs, isopropyl alcohol, N95 masks and other personal protective equipment to supplement crucial supplies at National Jewish Health.

As our frontline caregivers and staff continued round-the-clock testing, treatment and research of COVID-19, they were bolstered by the many individuals, businesses and community organizations who provided invaluable support and encouragement with food and notes of appreciation. Numerous other volunteers sewed cloth masks to protect our staff, patients and families.

Friends of the organization also stepped in to help our Morgridge Academy students and their families with fresh food, and medical and school supplies. Generous donors also contributed to the COVID-19 Emergency Response Fund. The support of the community was truly appreciated and lifted spirits during this challenging time.



Pulmonologist Patricia George, MD, led a successful initiative to have volunteers sew hundreds of cloth masks for faculty and staff at National Jewish Health.

March 22

3/16

National Jewish Health scientists brainstorm COVID-19 research projects. March 17

California first state to issue stay-at-home order.

3/19

COVID-19 DIAGNOSTIC TEST LAUNCHES

Scientists in our Advanced Diagnostic Laboratories and Center for Genes, Environment & Health mobilized swiftly and collaborated tirelessly to launch diagnostic molecular testing for COVID-19 on March 22. We erected drive-through testing tents on our campus and, as the community's need grew, we brought in portable trailers for efficient testing. After serving primarily National Jewish Health patients and patients in Denver-area hospitals, we opened testing to the public at large in April. By May, we had built an entire laboratory from scratch and



launched three high throughput molecular testing platforms with the ability to perform thousands of tests per day and report results in 24 hours. We were one of the first non-governmental institutions in the nation and the first hospital in Colorado to offer molecular diagnostic testing.

National Jewish Health brought in portable trailers to meet tremendous demand for COVID-19 testing.



A LONG JOURNEY

Having COVID-19 on top of immunodeficiency requires extra special care

Twelve-year-old AJ Salgado-Rael has been accustomed to taking health precautions for as long as he can remember. "He was three when doctors discovered he has XLA immunodeficiency," Sabrina Salgado-Rael, AJ's mom, said. XLA immunodeficiency is an inherited inability to make antibodies that help fight infections. AJ receives antibody infusions regularly at National Jewish Health to strengthen his immunity.

For AJ, COVID-19 presented a new threat to his compromised health. For this reason, the family took as many precautions as possible. However, in early June, the Salgado-Rael family felt confident about protecting AJ and took a road trip to Arizona. "We hadn't been out of the house in three or four months," said AJ's mother, Sabrina. The trip went well, but on the way back, AJ began getting sick. "He was nauseous and coughing. The morning after we got home, he woke up with a fever."

Sabrina brought AJ to National Jewish Health, where he could be tested for COVID-19 infection and get results in 24 hours. "We were very worried about AJ and wanted to know as soon as possible if he had COVID-19," said Sabrina. "National Jewish Health was the only place we could get results so quickly."

AJ tested positive for COVID-19. He had a strong cough and headache, slept 20 hours a day and had no appetite. AJ couldn't receive his regular IVIG infusion, seriously threatening his immunity. Three weeks into his COVID-19 battle, however, he was able to receive his infusion at National Jewish Health in a specially equipped negative-pressure room that kept him and others safe.

Even with the infusion, AJ had trouble clearing the infection and received care in the Pediatric Acute Respiratory Clinic. Just as doctors at National Jewish Health were preparing to give AJ convalescent plasma, he finally cleared the virus. He still suffers from lingering COVID-19 symptoms, including fatigue, headaches, compromised cognitive function and nausea. His care is being managed in the Pediatric COVID Recovery Clinic at National Jewish Health.

During the multidisciplinary evaluation and treatment AJ received, doctors discovered a mild case of bronchiectasis, an inflammation and dilation of the airways likely caused by repeated respiratory infections.

"We were fortunate to detect the bronchiectasis while it was still mild," said pediatric pulmonologist Jane Gross, MD. "We are treating it aggressively and believe we will be able to reverse the condition."

MARCH-APRIL

The surging pandemic is met with new programs, new clinics, expanded inpatient capacity and clinical trials of novel therapies for COVID-19.

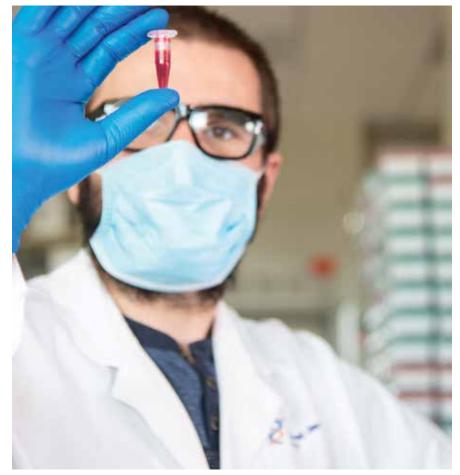
NEW DEMANDS AND PROGRAMS

We launched two new programs to meet the new and urgent demands for clinical care of our patients. We rapidly built a robust, secure and sustainable telehealth program that allowed physicians and patients to conduct virtual visits. This assured ongoing care for those who needed it. We launched Acute Respiratory Clinics (ARC) for children and adults to evaluate, test and manage patients with acute respiratory symptoms, many of whom were diagnosed with COVID-19 and directly admitted to Saint Joseph Hospital. Together these programs provided essential care while helping to relieve pressure on nearby hospitals.



CLINICAL TRIALS UNDERWAY

National Jewish Health began enrolling severely ill COVID-19 patients at Saint Joseph Hospital in a trial of a medication intended to calm the 'cytokine storm' that plagues many severely ill COVID-19 patients. We have gone on to participate in nine more trials so far, including successful ones of remdesivir and convalescent plasma, and one showing no benefit of hydroxychloroquine. Several other trials are ongoing, and we anticipate participating in additional trials. We also are collaborating on multiple research studies with our academic partner, the University of Colorado School of Medicine and other Front Range hospitals.



National Jewish Health participated in several clinical trials of medications for COVID-19, including remdesivir, convalescent plasma, steroids and hydroxychloroquine.

March 25

Stay-at-home order issued for Colorado.

3/26

March 23

HELPING IN NEW YORK

The first of three groups of National Jewish Health physicians flew to New York during the height of the COVID-19 surge to join their colleagues at the Mount Sinai – National Jewish Health Respiratory Institute® on the front lines of care. Over the next several weeks, 15 National Jewish Health physicians provided expertise and support to medical teams stretched thin by the pandemic. In return, National Jewish Health intensivists, cardiologists and pulmonologists gained invaluable experience and firsthand knowledge that translated into better care for severely ill patients in Colorado.



Pulmonologists Ken Lyn-Kew, MD, and Amen Sergew, MD, were two of 15 National Jewish Health physicians who cared for critically ill patients in New York during the peak of the pandemic.



HELP FOR LINGERING SYMPTOMS

Many patients who survive COVID-19 suffer lingering symptoms long after the virus is gone. They experience continued shortness of breath, cardiac issues, loss of taste and smell, fatigue, mental distress and more. On April 13, 2020, National Jewish Health opened the Respiratory Recovery Clinic with a multidisciplinary care team to help these patients with pulmonary and cardiac care, imaging, physical rehabilitation, psychiatric services and social services. In addition to providing comprehensive care for up to a year or more, physician/scientists in the Pediatric and Adult Recovery Clinics began conducting research to better understand and manage COVID-19 recovery.

INPATIENT CAPACITY EXPANDED

National Jewish Health completed physical renovations, training and technology purchases to triple our inpatient capacity. During the pandemic, we served primarily as a "backstop hospital," admitting very ill cystic fibrosis and other pulmonary patients who needed to avoid possible exposure to COVID-19 at other hospitals.

In the subsequent months, we continued our expanded inpatient care for acutely ill patients on our main Denver campus. We also began collaborating on multiple research studies with our academic partner, the University of Colorado School of Medicine, and other Front Range hospitals.

March 30

April 13

April 15

APRIL

As the pandemic peaks, National Jewish Health cares for the sickest patients and rolls out new testing, aided by crucial donor support.

ANTIBODY TESTING

National Jewish Health added coronavirus antibody testing to previously launched molecular diagnostic testing. We offered both tests to the public. Antibody testing can identify people who have had COVID-19 and developed an immune response to the SARS-CoV-2 virus that causes it. Antibodies generally signal some protection against infection. However, the strength and length of that protection from COVID-19 is still under investigation. Antibody testing adds an additional invaluable tool to help understand the extent of the COVID-19 pandemic and to chart a path to renewed social and economic activity. Demand for the tests, which have a turnaround time of 24 hours, has been tremendous.



Antibody testing became an additional tool to understand the COVID-19 pandemic and chart a path to renewed social and economic activity.

April 16

CRITICAL CARE SAVES LIVES

Ventilator use for critically ill COVID-19 patients in Colorado peaked. The National Jewish Health critical care team had prepared for coronavirus by doubling intensive care beds, tripling staff and stockpiling personal protective equipment at three Denver hospitals where we provide critical care. At the peak, all beds were full with "incredibly sick" patients, and supplies and staff were stretched thin, according to William Janssen, MD, head of Critical Care for National Jewish Health. "It was tough," said Dr. Janssen. "But everybody pulled together. We were stretched to the breaking point, but we didn't snap."

In fact, we saved lives. Mortality in the National Jewish Health managed intensive care units was less than 20 percent, compared to an average of about 50 percent in most ICUs and up to 75 percent in some units overwhelmed by the pandemic. Dr. Janssen credits attention to detail and adherence to evidence-based practices developed over 50 years of caring for patients with severe, life-threatening lung disease. "This may be a new disease, but these patients are similar to those we have spent decades caring for - very sick, in shock and on ventilators," said Dr. Janssen.

April 16



William Janssen, MD Section Head, Critical Care

In addition, National Jewish Health critical care physicians provided tele-ICU care to hundreds of patients in intensive care units at 25 Banner Health hospitals in five western states. "Telehealth offered a very good model for providing critical care in coronavirus hotspots," said Dr. Janssen. "In Arizona for instance, when cases there surged, we were able to bring more physicians onto telehealth and help the hospitals expand their critical care capacity."



Attention to detail and decades of experience treating critically ill patients with lung disease helped National Jewish Health critical care pulmonologists save lives.

DONORS PROVIDE CRUCIAL SUPPORT

The Hearst Foundations, a supporter of National Jewish Health for more than 50 years, donated \$1 million to our COVID-19 Emergency Response Fund. An anonymous donor gave another \$1 million. Overall, by the end of July, we had received thousands of individual donations to the fund, ranging from \$7 to \$1 million. In addition, donors continued to support us and connect with us through virtual events and in other ways throughout the spring and summer. Every gift — from the smallest to the largest — has helped us address critical needs during the pandemic.



April 24

4/28

United States records its 1,000,000th coronavirus case.

Max Seibold, PhD, reports potential COVID-19 risks faced by asthma patients.

4/29

Remdesivir shows early promise in treating COVID-19.

4/29



FREEDOM TO BREATHE

Finally, the correct diagnosis brings renewed health and a new lease on life

Nearly 44 years ago, Nancy George was diagnosed with severe asthma. Despite a variety of asthma medications, Nancy was hospitalized two to three times a year for decades. Her condition worsened in recent years.

"One time she had what she thought was an asthma attack," her husband, Steve, said. "She drove herself to the hospital, and, by time I got there, she was in the ICU." When Nancy was released, she had 17 new medications and a referral to National Jewish Health.

In April 2020, Nancy met with National Jewish Health Pulmonologist Jay Finigan, MD. "Anytime someone has 'really hard-to-control asthma' I get suspicious," said Dr. Finigan. After reviewing Nancy's medical history, including the multiple failed asthma treatments, he examined her vocal cords.

"I could see that Nancy's vocal cords came together when they shouldn't, obstructing the normal airflow. This caused her to experience coughing, shortness of breath and wheezing," said Dr. Finigan. "It was clear she had vocal cord dysfunction, not asthma."

In patients with vocal cord dysfunction, also known as exercise-induced laryngeal obstruction (EILO), the vocal cords inappropriately close off the airway when a patient takes a breath. The condition mimics aspects of asthma and is often misdiagnosed.

After 44 years, Nancy finally had the correct diagnosis. The new diagnosis meant new treatment, without medications or oxygen. "The speech therapist gave me some exercises to retrain my vocal cords so I can breathe right," Nancy said.

"Nancy's probably seen over 40 doctors across the country," said Steve. "None of them considered anything other than asthma until she came to National Jewish Health."

"Here's the key," Nancy said. "At National Jewish Health, the providers listen to you. They don't have preconceived ideas of what's wrong with you based on notes from other doctors. They listen and take in the whole scope of what's happening in your body."

Today, Nancy has the freedom to breathe easily. "This experience with National Jewish Health has been an extreme blessing. It gave me my full life back."

MAY-JUNE

Mass testing, strategic advice and research come to the forefront as we stay vigilant, focused and prepared.

COVID-19 RESEARCH

Almost as soon as the pandemic began, researchers at National Jewish Health launched projects to understand the virus, the disease it causes, our immune response to it and medications to treat the disease.

The role children play in the spread of COVID-19 is a subject of great debate. On May 13, Max Seibold, PhD, and his team in the Center for Genes, Environment & Health, received funding from the National Institutes of Health to solve that mystery by analyzing 60,000 COVID-19 tests taken sequentially over several months from 2,000 children and their family members to learn how many children became infected and if they spread the disease to others.

William Janssen, MD, also has secured funding to better understand how some COVID-19 patients develop severe disease by identifying all the cell types active in the lungs of acutely ill patients and studying the inflammatory cascade in people with varying severity of disease.

Researchers have submitted more than 60 different grant applications for COVID-19 research funding, which are still in process for consideration. They could not wait to start, however, and most are currently working on projects without any outside grant funding.



MASS TESTING AND STRATEGIC ADVICE



In addition to testing its own patients for COVID-19, National Jewish Health supported community health by providing mass testing and strategic advice for a variety of schools, hospitals, businesses and several nearby states. National Jewish Health provided COVID-19 testing for several Denver area hospitals, including our partners at Saint Joseph Hospital and other SCL Health facilities. We are serving as the strategic health care partner for the University of Denver (DU) and national early care and education provider Crème de la Crème. For both of those organizations, we are testing students and staff, and consulting on policies and procedures to help ensure a safe learning environment. We have provided testing for several businesses seeking to bring employees back to work. We also provided testing for Colorado, Montana, New Mexico and Wyoming.

Summer 2020



National Jewish Health supported community health by providing mass testing and strategic advice to a variety of schools, hospitals, businesses and nearby states.

FOCUSED, VIGILANT AND PREPARED

As we moved through the summer, National Jewish Health remained intently focused on defeating the pandemic, improving care, expanding testing and conducting research to understand, treat and prevent COVID-19. We remain vigilant and prepared at a moment's notice to meet the shifting demands of the pandemic.

In addition, we resumed many operations that had been

suspended during the height of the initial surge. Patients returned to receive in-person testing, treatment and care they needed. Clinical researchers began bringing back participants as projects ramped back up.

The new programs we launched in response to the pandemic, such as telehealth, the Respiratory Recovery Clinic, advanced testing and expanded inpatient capacity, continued to provide vital services for our patients and the community. In many ways, the pandemic has made us stronger — prepared to respond to the demands of the pandemic and to better serve our patients every day for years to come.



RISING TO THE CHALLENGE 31

FINANCIAL REPORT The battle against COVID-19 presented

tremendous financial challenges.

The battle against COVID-19 presented tremendous financial challenges. On March 11, 2020, the Governor of Colorado declared a disaster emergency followed by orders closing non-essential businesses, cessation of all elective health procedures, and requiring Coloradoans to stay home. This had a significant impact on patient revenues, as many clinical programs were restricted, patients were not allowed to travel or even leave their homes, and significant costs were incurred to provide the additional safety supplies and equipment required.

Before March, National Jewish Health was on track for a record financial year. In fact, both net patient service revenue and clinic volumes were up more than 6 percent over the prior year. Total operating revenues were \$9.7 million better than budget. The loss from operations was 23 percent better than expected and net development proceeds were more than \$4 million over budget.

That all changed beginning in March as the effects of COVID-19 were felt. Over the next two months, monthly net patient service revenue dropped close to 40 percent while over \$3 million in COVID-19 costs in our adaptive responses were incurred. In response, National Jewish Health worked to overcome the substantial financial impact with the creation of new molecular and antibody testing platforms, dedicated clinical programs for children and adults to diagnose and treat COVID-19 patients, development of innovative research initiatives and significant expense reductions. At the same time, our development team worked with our dedicated donors to help ensure that we could accomplish all of this while maintaining our commitment to the safety of our patients and staff.

In spite of all of the challenges, National Jewish Health ended the fiscal year in a position of financial strength. Total revenues increased more than 11 percent over prior year. Net assets increased by \$12.3 million. Due to strong financial performance and receipt of advances from Medicare under the federal CARES act, cash on hand increased by \$21.8 million.

In October 2019, we completed the financing for the new Center for Outpatient Health. Using a dedicated LLC, \$72,050,000 of fixed-rate bonds were issued through the Colorado Health Facilities Authority. The bonds are guaranteed by SCL Health. The timing of the issuance was favorable with a 3.15 percent yield. Construction quickly began and remained on schedule and on budget in spite of the pandemic. We look forward to the grand opening in fall of 2021.

As we look to the future, we are cautiously optimistic we can continue to make progress in defeating the pandemic. With the new service lines we have established and other adaptations, we are in a position to meet new challenges as cases potentially increase in the fall and winter. Though we will continue to experience challenges related to COVID-19, clinical programs are more than 90 percent of previous volumes in our return to care, and we are performing mass molecular testing for multiple states. We successfully competed for several multiyear grants and expanded our Health Initiatives portfolio. We are all excited to see the Center for Outpatient Health become a reality and are confident that we will continue to play a key role as the leading respiratory hospital in the nation during this respiratory pandemic and beyond.

Larry Silverstein Treasurer

CONSOLIDATED STATEMENTS OF ACTIVITIES (MILLIONS)

Revenues, Gains and Other Support	2020	2019
Net Patient Service Revenue	\$148.5	\$148.0
Health Initiatives Revenue	13.8	14.0
Revenue From Joint Ventures	10.2	9.4
Grant Revenue	61.3	56.7
Contributions	33.5	24.0
Investment Returns	2.8	6.1
Other Income	55.7	38.4
Total Revenues	\$325.8	\$296.6
Expenses		
Academic Services	\$109.8	\$103.9
Clinical Services	129.5	108.6
Other Services	13.9	18.5
Admin, Fiscal and Support Services	52.0	44.5
Fund Development	8.3	8.1
Total Expenses	\$313.5	\$283.6
Increase in Net Assets	\$ 12.3	\$ 13.0
	+	

Net Assets Beginning of Year\$226.8\$213.8Net Assets End of Year\$239.1\$226.8

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (MILLIONS)

Assets		
Cash and Cash Equivalents	\$ 26.1	\$ 4.3
Short-Term Investments	0.0	3.0
Accounts Receivable – net	65.8	64.4
Investments — at fair value	128.2	125.4
Other Assets	36.0	35.3
Property, Plant and Equipment — net	93.8	71.8
Total Assets	\$349.9	\$304.2
Net Assets and Liabilities		
Accounts Payable and Current Liabilities	\$ 51.9	\$ 41.8
Long-term Debt	23.6	24.1
Other Long-term Liabilities	35.3	11.5
Net Assets	239.1	226.8
Total Net Assets and Liabilities	\$349.9	\$304.2

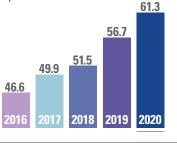
Patient Service Revenue (millions)

Before March, National Jewish Health was on track for a record financial year, which helped compensate for reduced patient revenue from March through June 2020 during the initial stages of the COVID-19 pandemic.



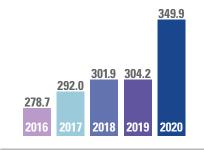
Grant Research Revenue (millions)

A rapid response by our scientists helped earn COVID-19 research funding that pushed overall research funding higher in fiscal year 2020.



Net Assets and Liabilities (millions)

Construction of the Center for Outpatient Health, accelerated and advance Medicare reimbursement, and deferrals from employers' Social Security tax payments increased Net Assets and Liabilities.



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From March through July, supporters of National Jewish Health made thousands of individual donations — ranging from seven dollars to one million dollars — to the COVID-19 Emergency Response Fund. These generous gifts helped meet the critical needs of the pandemic.



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Chair Appointment Under Consideration

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The Catherine Kramer Professor of Clinical Mycobacteriology Chair Under Funding

The Catherine Kramer Scientist in Pediatric Medicine Donna L. Bratton, MD, Professor, Department of Pediatrics

Endowed Chair in Mycobacterial and Infectious Lung Diseases Chair Under Funding

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Veda H. and Chauncey H. Ritter Chair in Clinical Immunology Rafeul Alam, MD, PhD, Professor, Head, Division of Allergy and Clinical Immunology, Department of Medicine

Cetalie & Marcel Weiss Chair in Pulmonary Medicine Robert J. Mason, MD, Professor, Department of Academic Affairs

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Gregory P. Downey, MD, Professor, Pediatrics and Immunology and Genomic Medicine, Executive Vice President for Academic Affairs and Provost, Department of Medicine

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Edelstein Family Chair in Pediatric & Clinical Immunology Donald Y.M. Leung, MD, PhD, Professor, Head, Division of Pediatric Allergy and Immunology, Department of Pediatrics

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Pictured L to R: Stephen Siegel, co-chair national trustees; Michael Salem, MD, President & CEO; Wendy Siegel, co-chair national trustees; Larry Silverstein, honorary chair Winter's Eve Dinner Dance; Marty Burger, honoree Winter's Eve Dinner Dance.

*Photo taken before the pandemic, which was before masks were recommended to prevent the spread of disease.

A WINTER'S EVENING

More than 800 guests attended the 51st annual 'A Winter's Evening' Dinner Dance, Dec. 14, 2019, at the Grand Hyatt New York, raising more than \$2.4 million. The black-tie gala for members of New York's real estate and construction industries honored Marty Burger, CEO of Silverstein Properties, Inc.

Honoree Marty Burgar

Marty Burger

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BEAUX ARTS BALL

On Feb. 22, 2020, more than 1,200 guests attended the Beaux Arts 'RIO' Ball to raise \$2.3 million for National Jewish Health. The RIO-themed event was inspired by Brazil's infamous carnival festival and included parades, costumes, street parties and dancing. The paddle-raising "fund-a-need" portion of the evening raised a record-breaking more than \$800,000 for research and programming at National Jewish Health to address the nation's vaping crisis.

Grand Marshal Honorees

Molly & Rob Cohen Joy & Chris Dinsdale Katherine Gold Judy & Charlie McNeil Kelly & Marc Steron

Co-Chairs

Lisa & Tom Corley Christian Dinsdale Gail & Jack Klapper Bonnie & David Mandarich Brittany & Jonathan Rogers Jamie Van Leeuwen & Andrei Parven Viki & Jack Thompson Amy Venturi Kerry & Gerald Zarlengo

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Pictured from L to R: The 2020 Beaux Arts RIO Ball Grand Marshals Molly & Rob Cohen; Katherine Gold; National Jewish Health President and CEO, Michael Salem, MD; Judy & Charlie McNeil; Joy & Chris Dinsdale; and Kelly & Marc Steron.

*Photo taken before the pandemic, which was before masks were recommended to prevent the spread of disease.

CHAIRMAN'S AWARD

The Chairman's Award for Special Achievement is presented by the chair of the Board of Directors to recognize those who have made exceptional contributions to National Jewish Health.

2020

Sheila Stern

2019

The Greiner Family Ronald S. Friedman

2015 Murray D. Fischer

2013

Anne & Norman K. Jacobson Neva & Marvin I. Moskowitz

2011

Boettcher Foundation Adolph Coors Foundation Kenneth L. Tucker

2010

Molly Blank H. A. & Mary K. Chapman Charitable Foundation Mrs. Frances B. Cohen Brian Greenspun

2008

Edelstein Family Foundation Mrs. Edith S. McAllister Milton Schneiderman

2006

Doug & Dale Anderson Bella Feinstein Alex Fryburg Rachel Kodanaz Taner Kodanaz Steve G. Schorr

2005

Amy M. Murnick, Jay M. Murnick & Lee S. Murnick (New York AIR Society) Myra Schaps Van Pelt Foundation

2004

Grand Aerie Order of Eagles C.L.C. Kramer Foundation Armstrong McDonald Foundation Abraham & Sonia Rochlin Foundation

2003

Carol Aaron Philip Leitman Lucille Raphael Dale & Joseph Schuble Ralph Tornberg

2002

Daniel Freed Irma Jacobson Jeffrey H. Kapor Samuel Lewis Robert Paller Lila Siegel David Sonnenblick

2001

Joan & Stanford Alexander Herbert L. Ash, Esq. Bruce H. Corbin John Knott Ambrose Monell Foundation Vickie & Trygve E. Myhren

2000

Evelyn Best Paul R. Charron Sherman McCorkle Howard Michnick Milton Morris

1999

Carole & Albert Angel Marianne Cohn Roger Gibson David Liniger Samuel J. Rosenfeld Melba Steeg

1998

Maurice Austin William Gold II Mike O'Callaghan Ron Ruskin Allan Zidell

1997

Joseph J. Carroll Walter F. Imhoff Donald W. Hoagland Wendy Siegel William D. White, Jr.

1996

Leonard Boxer Larry Buchanan Kenneth Chirba Cary Marmis Henry Zarrow Jack Zarrow

1995

Joseph Berenbaum, Esq. Sunya Kronstadt Michele S. Marvins New York AIR Society

1994

Robert L. Mettler Carol D. Nichols Randy Rutherford

PRESIDENT'S AWARD

The President's Award, presented by the president of the institution, pays tribute to business and philanthropic leaders whose support goes far beyond the usual to promote the mission and vision of National Jewish Health.

2018

Robert E. Helpern

2017

Erwin W. Gelfand, MD

2014 William Gold II

Philip H. Karsh Edward A. Robinson

2013

The Hearst Foundations Dr. Antonio J. L. Simoes

2011

Roger A. Silverstein Allan Zidell

2010

Rich Baer Natalie Zucker

2009 Diane & Charles Gallagher

Family Foundation

2008 Monfort Family Foundation

2005

Myra Levy Sherman McCorkle Drs. Harold & Mary Zirin

2003

Thomas M. Flexner James D. Kuhn Milton Morris Wendy Siegel

2002

Molly Blank

2001 Servl & Charles Kushner

2000 Louise & Richard Alderson

1999 The Honorable Ben Nighthorse Campbell, U.S. Senator

1998 Norman Brownstein

1996 Alan Landsburg

LORBER AWARD

The Arthur B. Lorber Award for Distinguished Service is the highest award given at National Jewish Health. It is named in memory of Arthur Lorber, who led the transformation of the Denver Sheltering Home from an orphanage to the premier treatment center for respiratory diseases in the country. Recipients show leadership in an area that has impacted our reputation, service, science or mission.

2017

Carrie & John Morgridge

2012

The Honorable Daniel K. Inouye, U.S. Senator

2010 Michael & Iris Smith

2008 Norman Brownstein, Esq. Wondy Singel

Wendy Siegel

Herbert L. Ash

2002

The Fund to Cure Asthma Nancy & James Berry Hill Marjorie & Stephen Raphael 2001 Albert D. Angel

2000 Sunya P. Kronstadt

1999 Robert L. Mettler

1997 Carol D. Nichols

1996 Peter M. Henson

1995 Burton M. Tansky **1994** Larry A. Silverstein

1993 Leonard M. Perlmutter

1991 J. Peter Grace

1990 Philippa Marrack, PhD, & John Kappler, PhD

1989 Conrad D. Stephenson

1988 Cecil Green & Howard V. Rickenberg, PhD **1987** Richard S. Farr, MD

1986 Robert L. Silber David S. Touff

1985 Arthur Robinson, MD

1984 Dollie & Jack Galter

1983 Richard N. Bluestein

1982 Andrew Goodman

LEGACIES OF HOPE

The Legacies of Hope is a society established to recognize all those supporters who have included National Jewish Health in their estate and financial plans, including a will, charitable gift annuity, trust or insurance policy. These gifts will live on for generations, helping to ensure that National Jewish Health will continue its mission. The following names are new Legacies of Hope members who added National Jewish Health to their estate plans July 1, 2019 – June 30, 2020.

CALIFORNIA

Anonymous Abe and Debra Carnow Doris and Barry Silverman Theresa K. Walowitz

COLORADO

Michelle Marie Winter Hall Richard and Helene Martin Helen Ridge Martin & Jo Ann Semple Ruth E. Stanley DISTRICT OF COLUMBIA Melvin & Avital Cohen

GEORGIA Ronnie A. Mitzner

NEVADA

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NEW YORK

Anonymous

OHIO

Edward N. Freeman & Maralynn D. Martin Gail J. Smith Stephen F. Smith

PENNSYLVANIA

Ivan Lee Engel David P. Gerstman Antonio J. L. Simoes

VIRGINIA

Anonymous

BEQUESTS

Those who remember National Jewish Health in their estate plans leave a lasting legacy in support of our programs. During fiscal year 2020, the friends listed below remembered National Jewish Health with bequests that will further our mission.

ARIZONA

James T. Reynolds Frederick and Edwardena Schneider

ARKANSAS

Alvin S. Tilles

CALIFORNIA

Sylvia D. Aftel Lorraine Cain Stuart A. Dunn Cyril and Lola Green Jacquelyn L. Green Charles P. Gresham Birdie Gosliner Marvin D. Kahn Miriam Lasker Norman K. Newell Harry Ofshay

COLORADO

Anonymous Lillian Bloom Ermania Marie Daley Gloria Fine Wilma J. Gillespie Arthur Hayutin Mark M. King Terrie L. McAlarney Joseph P. Rousseau Ronald A. and Hazel I. Rutter

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Beatrice E. Mangin

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NEW YORK

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TEXAS

Carolyn F. Hyman Fund at East Texas Communities Foundation Lee Matthews Bobye S. Smith Freeman Serra Shapiro

VIRGINIA

Ruth Kupperschlag Lauren P. Suarez

WEST VIRGINIA

Meyer Bell

WISCONSIN

William D. Brink

HONOR ROLL OF PHILANTHROPY

Lifetime Achievement Societies

The Frances Wisebart Jacobs Founder's Society, the Chairman's Society and the President's Society pay tribute to the lifetime giving of individuals, foundations and corporations whose steadfast support serves as inspiration to others and whose dedication has helped make National Jewish Health a world-renowned institution.

Frances Wisebart Jacobs Founder's Society

\$10,000,000+

Anonymous (CO) Estate of David & Leigh Eddings Carrie & John D. Morgridge/Morgridge Family Foundation

The Chairman's Society

\$5,000,000 - \$9,999,999

The Molly Blank Fund of The Arthur M. Blank Family Foundation Michele & Martin L. Cohen Feiner Family Foundation/Mr. & Mrs. Michael A. Feiner Estate of Milton Morris Klara & Larry Silverstein/Silverstein Family Trust Iris & Michael Smith Tuchman Family Foundation

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\$1,000,000 - \$4,999,999

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Multiyear Commitments

This group of donors demonstrated loyalty and support for our visionary projects by committing to multiyear pledges in 2020, allowing National Jewish Health to fulfill its mission to care, to discover and to educate.

\$5,000,000 - \$9,999,999

Feiner Family Foundation/Mr. & Mrs. Michael A. Feiner (CO)

\$1,000,000 - \$4,999,999

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National Jewish Health is grateful for the generous contributions from individuals, corporations and foundations across the country and around the world. The following is a list of those who made gifts of \$500 or more in fiscal year 2020.

\$1,000,000 or more

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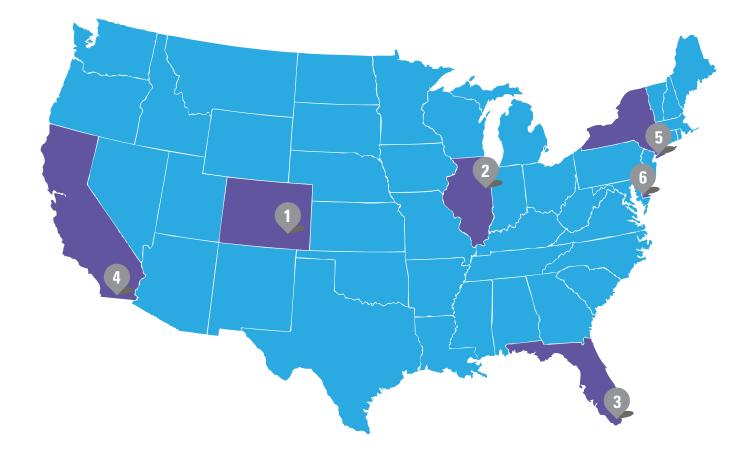
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