

BREAKING NEW GROUND

2019
ANNUAL
REPORT



**National Jewish
Health[®]**

Breathing Science is Life.[®]

National Jewish Health opened its doors in 1899 as a groundbreaking, free hospital for indigent tuberculosis patients. Throughout the 120 years since, National Jewish Health has continued to break new ground in its relentless pursuit of better diagnosis, treatment and prevention of respiratory and related diseases.



BREAKING NEW GROUND

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LEADERSHIP LETTER



Michael Salem, MD, FACS
President and CEO



Richard N. Baer
Chair, Board of Directors

Breaking New Ground

Over the past decade, faculty and staff at National Jewish Health have helped drive tremendous advances in the care of respiratory and related diseases.

We conducted pivotal clinical trials that led to the first effective medications for idiopathic pulmonary fibrosis. Basic and translational research and clinical trials at National Jewish Health helped usher in a new generation of precision diagnosis and medications for severe asthma. Lung-cancer screening, rolled out over the past few years at National Jewish Health and across the nation, has saved thousands of lives through early detection. New genomic techniques developed at the Center for Genes, Environment and Health have opened whole new avenues of research into asthma, cystic fibrosis, COPD, lung repair and nontuberculous mycobacterial disease.

We know, however, that more can and must be done. Millions of patients around the world need better treatments, real cures and new ways to prevent respiratory and related diseases. That is why we are always pushing forward, advancing science and medicine to help patients live better lives. We are constantly *Breaking New Ground*, the theme of this year's annual report.

Precision medicine — the right treatment for the right patient at the right time — has been a focus and goal of our institution for more than a decade. On the following page, you'll see a story that features an extraordinary example of breaking new ground in precision medicine. Drs. Kanao Otsu and Amanda Goddard Grippen discovered an extremely rare genetic mutation that caused a confusing constellation of serious symptoms for patient Jennifer Gleason. Then they found an existing medication that addresses that exact mutation. Jennifer has responded terrifically.

Michael Wechsler, MD, and his colleagues in the PrecISE trial are further refining precision care of asthma patients with an innovative trial that lets each patient's biology guide which of several experimental medications to try. The adaptive design then allows for modifications of the trial and medications tailored to the responses of individual patients.

In 1983, National Jewish Health speech therapist Florence Blager, PhD, broke new ground when she and her colleagues described vocal cord dysfunction for the first time in the *New England Journal of Medicine*. Now called exercise-induced laryngeal obstruction, or EILO, it is a terrifying closure of the vocal cords that blocks air from entering the lungs. In recent years, Tod Olin, MD, was frustrated at the difficulty

of diagnosing and treating EILO, which can appear suddenly during strenuous exercise and disappear just as suddenly when a person stops. So, he developed an innovative technique for detecting the disorder during exercise, and, with his speech therapy colleagues, developed a medication-free treatment for the disorder.

We have also broken new ground in novel relationships and partnerships with Saint Joseph Hospital and SCL Health, The Icahn School of Medicine at Mount Sinai in New York, Jefferson Health in Philadelphia, Rocky Mountain Hospital for Children and Banner Health across the western United States. These collaborations leverage the strengths of these institutions and partners while bringing the unique National Jewish Health model of care to many more patients around the nation.

In a more literal sense, we are preparing to break new ground on the Center for Outpatient Health. Made possible by generous donors and in collaboration with our partners at Saint Joseph Hospital and SCL Health, this new building will help us meet the demand for our services that has grown so dramatically in recent years.

We hope you enjoy this annual report and share our sense of excitement at all the ways that National Jewish Health is breaking new ground.




Michael Salem, MD
President and CEO, FACS



Richard N. Baer
Chair, Board of Directors

BREAKING NEW GROUND

A photograph of a woman and a man walking with two young girls on a dirt path in a natural setting. The woman on the left is wearing a yellow floral top and blue jeans. The man on the right is wearing a yellow t-shirt and blue jeans. The two girls are wearing floral dresses, one red and one orange. They are all smiling and holding hands.

After diagnosis and treatment at National Jewish Health, Jennifer Gleason (left) is once again able to take walks with her three children.

OUR PATIENT CARE

Rare Genetic Disorder Drives Precision Therapy

It got to the point that Jennifer Gleason's 5-year-old daughter cried every time she had to leave her mother. Gleason, a single mother from Canyon, Texas, had been to so many doctors in so many cities, had so many operations and had been away from her three young children so much, that every parting felt traumatic.

What started as an out-of-the-blue seizure in 2017, progressed into a medical odyssey that included consultations with 16 different specialists; biopsies of her brain, lungs and bone marrow; and diagnoses ranging from stroke to cancer to immune deficiency.

In early 2018, Ms. Gleason's breathing began declining rapidly. "I could hardly breathe. I could do nothing with my kids. I started feeling like I wasn't going to be around for them."

By the time she arrived at National Jewish Health, she had nodules throughout her lungs and a working diagnosis of common variable immune deficiency. While some symptoms and tests pointed to immune deficiency, others did not.

"Her story just didn't make sense," said pulmonologist Gregory Cosgrove, MD, who saw Ms. Gleason first. So he consulted his allergy/immunology colleagues Kanao Otsu, MD, MPH, and fellow Amanda Grippen Goddard, DO, for an immunological evaluation.

Genetic sequencing of Ms. Gleason's DNA, ordered by Drs. Otsu and Grippen Goddard,

uncovered an extremely rare mutation to the CTLA-4 gene, which provided a much better explanation for her strange constellation of symptoms. The mutation causes a complex combination of both an overactive immune response and one lacking crucial elements to fight some infections.

Fortunately, there was a medication, abatacept, that was likely to work because it replaces the missing CTLA-4 protein. But abatacept is not approved for treating the CTLA-4 deficiency. Insurance companies were reluctant to pay for the expensive medication. Dr. Grippen Goddard marshalled all the relevant literature and spent hours on the phone convincing two insurance companies that the medication was worth it.

Finally, in March 2019, Ms. Gleason began therapy with abatacept. And it is already working. Her lung function is improving. The nodules in her lungs and elsewhere in her body are rapidly resolving. Her energy has returned.

"This has been an extraordinary case, a perfect example of precision medicine," said Dr. Otsu. "We discovered the exact genetic defect that was causing her disease and were able to treat it with a medication targeted at the malfunctioning protein."

"This has been a godsend for me," said Ms. Gleason. "I have hope for the future. And, I can play with my children again."

$x^2 + y^2 + z^2 + xyz = 2$ $f(x) = 26 + c^2$ $f(x) = 2^{-x} + 1.8 = c005$



10% OF ADOLESCENT ATHLETES
ARE AFFECTED BY
E I L O

Dr. Olin, MD, has developed innovative techniques to diagnose and treat exercise-induced laryngeal obstruction (EILO).

INNOVATIVE TECHNIQUES SOLVE BREATHING MYSTERY

Whenever Helena looks at a map of the United States, she looks at California and Arizona and thinks about unfinished business.

Helena, 16, was on a cross-country bicycle tour when she suffered a sudden scary shortness of breath that stopped her in her tracks on a hill in Arkansas. An asthma inhaler given to her at a local emergency department provided no relief. She tried to push through, but the breathing problems finally forced her to abandon the trip in New Mexico and return home to New York City.

After extensive testing in New York City showed she did not have asthma, her pulmonologist referred her to Tod Olin, MD, to be evaluated for exercise-induced laryngeal obstruction (EILO), formerly called vocal cord dysfunction. EILO occurs when the vocal cords involuntarily close, obstructing breathing and causing shortness of breath that can mimic asthma.

“EILO comes on suddenly, usually when a person is exercising strenuously, and can cause terrifying shortness of breath,” said Dr. Olin. “But it also can stop as soon as a person stops exercising, making it very challenging to diagnose.”

Over the last several years, Dr. Olin and his colleagues at National Jewish Health have developed innovative techniques to diagnose and treat EILO. He puts a flexible camera, a laryngoscope, through the nose and down a patient’s throat to observe the vocal cords,

then has the patient exercise, usually on a stationary bicycle or treadmill, as hard as they can. When EILO symptoms appear, he can see the vocal cords closing.

In Denver, Dr. Olin diagnosed Helena with EILO. She found it tremendously helpful that she could see what was happening to her vocal cords when she was struggling to breathe. She also found it helpful to see her vocal cords as she practiced the Olin EILOBI Breathing Technique as she exercised. With breathing exercises keeping the vocal cords open, many patients can discontinue medications they had been taking for months or even years. After just a week at National Jewish Health, Helena was breathing better and increasing her exercise tolerance from just five to 10 minutes, to more than half an hour.

“He was so calm and patient,” said Helena. “He just kept working with me to teach me how to breathe.”

Dr. Olin is working hard not just to help patients, but also to get the word out about EILO. This past year, the Exercise and Performance Breathing Center moved into a new, dedicated space. Pulmonologist Mohammad Dalabih, MD, will join the center later this year to help diagnose and treat the hundreds of patients who come to the center from around the nation.

As Helena continues to increase her exercise capacity, she thinks more and more about taking care of that unfinished business in Arizona and California.

THOROUGH AND EXPERT CARE

FAMILY TWICE BLESSED

Soon after 8-year-old Remy Escala began having terrible episodes of breathlessness and coughing up “stones,” his mother, Angela Lujan, knew what she had to do.

“We’re not messing around. We are going to the best,” she told her family. To Angela Lujan, the best meant National Jewish Health, which had already saved the life of one family member.

Several years before, Lujan’s partner, David Espinosa, had been suffering mysterious symptoms that several physicians could not diagnose. His skin had changed color in places and had become stiff and tight. He had an intense cough, trouble breathing, stiffness in his hands and severe fatigue, among other problems. A dermatologist told him it was nothing to worry about, but Angela and David’s mother kept after him until he made an appointment at National Jewish Health. Rheumatologist Mehrnaz Maleki, MD, and pulmonologist Amy Olson, MD, evaluated David thoroughly and settled on a diagnosis of scleroderma.

“Drs. Maleki and Olson were so thorough,” said Espinosa. “They did a full-blown array of tests that allowed them to really understand what was going on in my body.”

Drs. Maleki and Olson then prescribed an intense treatment regimen, including chemotherapy, that now has Espinosa’s life-threatening condition in remission.

One night soon after David’s scleroderma went into remission, Remy rushed out of a restaurant in terror, panicked and crying, “I can’t breathe.

I need to go to the hospital.” He had several more sudden attacks of breathlessness over the next two weeks and then began coughing up what seemed like small stones — hard BB-sized balls of an unknown substance. The attacks were becoming more and more frequent.

With one lifesaving experience behind them, they turned once again to National Jewish Health. This time, Pamela Zeitlin, MD, chair of the Silverstein Department of Pediatrics, saw Remy.

“We will get to the bottom of this,” Dr. Zeitlin assured Remy and his mother during their first visit. “We are going to figure this out.”

They ran extensive tests of lung function, allergies and anything else that might shed light on Remy’s breathing problems. Dr. Zeitlin sent one of the stones off to the laboratory for analysis.

“You guys were phenomenal,” said Lujan. “She really checked him out.”

In the end, the stone was the key to a diagnosis. The laboratory reported that it was actually a small bit of bacteria surrounded by mucus that had dried out and become very hard. That confirmed Dr. Zeitlin’s suspicion that Remy was suffering from a specific form of asthma in which the mucus blocking his smallest airways was plastic-like and contributing to his chest pains.

Dr. Zeitlin prescribed an inhaled steroid used for asthma and his attacks stopped completely.

“Twice your doctors have gotten to the bottom of mysteries others could not solve,” said Lujan. “We are twice blessed and thankful to National Jewish Health every day.”

300,000
AMERICANS
LIVE WITH
SCLERODERMA



Successful treatment of David Espinosa's scleroderma inspired a return to National Jewish Health when 8-year-old Remy developed frightening episodes of breathlessness.

BREAKING NEW GROUND

Ayuana and Cecil Thompson participated in clinical trials that helped researchers at National Jewish Health identify asthma treatments that work best for African American children.



OUR RESEARCH

Asthma Research Advances Personalized Care

Asthma is a tremendously variable disease with causes, symptoms and response to medications often differing from one patient to the next. Some experts have suggested that asthma is really several different diseases masquerading as one.

“Everyone’s asthma is a little different,” said Michael Wechsler, MD, director of the Cohen Family Asthma Institute. “We need to individualize therapy for each patient.”

National Jewish Health has been at the forefront of precision medicine for asthma — delivering the right medication to the right person at the right time. Four new medications aimed at specific subsets of patients have come to market in the past four years. They have dramatically reduced hospitalizations and emergency room visits for severe asthma patients. Basic and translational research at National Jewish Health helped reveal the disease mechanisms targeted by these medications. Pivotal clinical trials of all the medications were conducted at National Jewish Health.

Researchers continue to identify and characterize subgroups of asthma patients who could benefit from precision therapies. Two studies published recently in the prestigious *New England Journal of Medicine* identified two such subgroups. In one study, Dr. Wechsler; Ronina Covar, MD, director of the Pediatric Severe Asthma Clinic; and their colleagues showed that patients with low numbers of cells called eosinophils

in their airways responded poorly to standard therapy with inhaled steroids, suggesting new alternatives to inhaled corticosteroids need to be found. In another study, Drs. Wechsler, Covar and pediatric pulmonologist Tod Olin, MD, showed that black children with asthma responded differently to medications than did black adults, white children and white adults, suggesting different strategies for treating them.

An innovative, \$60 million study, just beginning at National Jewish Health and other centers around the world, will use an adaptive design to evaluate several medications not typically used for asthma. The Precision Interventions for Severe and/or Exacerbation-Prone Asthma Network (PreclSE) study will identify subsets of asthma patients based on the biology of their disease. The researchers will choose a medication they believe will address the biological problem causing asthma symptoms. Several weeks into the intervention, they will evaluate success of the treatment. If the first medication is not working well, the researchers will shift the patient to another medication and another if that does not work, until they find the right medication for the right patient.

“We think so differently about asthma than we did just a few years ago,” said Dr. Wechsler. “We are making tremendous progress identifying variations in asthma and how to treat them.”

RESEARCH HIGHLIGHTS

National Jewish Health researchers conduct basic, translational and clinical research that advances the frontiers of science and medicine, publishing more than 400 peer-reviewed scientific journal articles every year. Below are samples of groundbreaking research conducted by National Jewish Health.



Cecile Rose, MD

Severe Silicosis Discovered in Stonecutters

Engineered stone, made of ground quartz and resin, has become a very popular material for kitchen countertops. Cecile Rose, MD, MPH, reported in the *Morbidity and Mortality Weekly Report* that workers who form, cut and polish the material risk developing severe silicosis.

Silicosis is an incurable, potentially fatal lung disease caused by inhaling particles of crystalline silica. Engineered stone contains up to 90 percent silica, compared to less than 45 percent in granite.

After seeing several silicosis patients, Dr. Rose reviewed patient files and discovered seven recent cases of silicosis among engineered stone workers in her practice. Public health officials in several other states have identified 11 more cases.

“There may be thousands of silicosis cases among workers in the engineered-stone industry,” said Dr. Rose. “We urgently need to identify workers at risk and reduce their exposure to silica dust.”



Kevin Brown, MD

Lung Scarring Responds to Medication

Kevin K. Brown, MD, and colleagues have found that nintedanib, a medication approved for the treatment of idiopathic pulmonary fibrosis, slows the decline in lung function among patients with a broad range of scarring lung diseases. Many more people may benefit from nintedanib than are currently approved for treatment.

“Our findings indicate that all the different progressive, scarring interstitial lung diseases share scarring mechanisms and may respond to the same treatments,” said Dr. Brown. “This gives us further insight into pulmonary fibrosis and will help accelerate our search for new, more effective therapies in the future.”

RESEARCH HIGHLIGHTS

Protecting Skin to Prevent Food Allergies



Infants and children who develop eczema have an increased risk of developing food allergies. Donald Leung, MD, PhD, and his colleagues discovered markers in the skin that identify eczema patients likely to develop food allergies. Personalized treatments for those patients might help prevent food allergies.

Eczema, also known as atopic dermatitis, is characterized by dry, itchy and cracked skin.

“The skin of atopic dermatitis patients loses water and dries out,” said Dr. Leung. “It can crack like potato chips.” Increasing evidence indicates that when food particles enter those cracks, they can promote the development of food allergies. Dr. Leung and his colleagues found that the skin of children with atopic dermatitis who later develop food

allergies lacks structural proteins needed to retain moisture, and these children also have active genes associated with allergic diseases.

“The skin of atopic dermatitis patients with food allergies shows clear markers of a predisposition to allergic diseases and a faulty skin barrier,” said Dr. Leung, head of Pediatric Allergy/Immunology at National Jewish Health *for Kids*. “They suggest that personalized treatment of these children may reduce the risk of developing both atopic dermatitis and food allergies.”

Trigger of Type 1 Diabetes



Researchers led by John Kappler, PhD, and Shaodong Dai, PhD, have identified an elusive trigger of type 1 diabetes. The research solves a long-standing mystery about the specific molecule that triggers many cases of type 1 diabetes.

The researchers showed that a fragment of the insulin protein, known as B:14-22, activates pathogenic T cells to attack and destroy insulin-producing beta cells in the pancreas. Lack of insulin is a hallmark of type 1 diabetes. The findings cap almost a decade of work by Drs. Kappler and Dai to definitively prove that the insulin fragment is an important trigger for type 1 diabetes.

“The recycling process inside beta cells produces many protein fragments that can activate pathogenic T cells,” said Dr. Kappler.

“We have finally identified the precise target for T cells that cause type 1 diabetes and have identified a process that can produce those disease triggers.”



COPD
IS THE 3RD LEADING
CAUSE OF DEATH

Reducing Inflammation in COPD

Most flare-ups of chronic obstructive pulmonary disease (COPD) are caused by viral or bacterial infections in the lungs. Inflammation associated with those infections worsens patients' symptoms and can cause irreversible lung damage. Fabienne Gally, PhD, and her colleagues report that a protein known as FABP5 may be a key to reducing inflammation associated with respiratory infections.

Inflammation is a normal part of an infection; it occurs when disease-fighting cells flock to attack the infectious organisms. FABP5 levels normally increase during infections, but instead of increasing inflammation, FABP5 helps resolve and reduce inflammation as the immune response winds down.

The researchers showed that FABP5 levels are low in COPD patients' lungs and that cigarette smoke reduces the cells' ability to produce FABP5 when it is needed. Animals lacking FABP5 suffer greater inflammation during respiratory infections. Restoring cells' ability to produce FABP5 reduced inflammation associated with bacterial infection. FABP5 may be an important target for reducing inflammation, symptoms and lung damage caused by respiratory infections in COPD patients.

NEW PROGRAM ADDRESSES

TEEN VAPING EPIDEMIC

MY LIFE MY QUIT™

For the better part of two decades, National Jewish Health has been a leader in helping people quit smoking by operating tobacco-cessation quitlines for states across the nation. Now, the meteoric rise in popularity of electronic cigarettes, or vaping, has inspired experts at National Jewish Health to research and develop a program specifically for teens who want to quit tobacco and e-cigarettes.

Use of e-cigarettes among high school students has risen more than 10-fold since 2011. In 2018, more than 20 percent of high school students in the United States, 3 million of them, reported that they use e-cigarettes, with use increasing 36 percent in one year alone. While e-cigarettes do not expose users to tobacco smoke, hospitalizations of young people using e-cigarettes across the nation in late summer 2019 suggest there are unknown hazards to vaping. Experts do know that vaping exposes users to high doses of nicotine, an addictive chemical that can impact the developing brains of teens and increase chances of later tobacco use. Yet there are few resources available to help teens stop using e-cigarettes.

To address this concerning trend, tobacco-cessation experts at National Jewish Health reviewed the latest research literature, conducted focus groups with teen vapers and their parents, and consulted experts on teens' health-related decision-making, their perceptions of risk and effective health communication. Equipped with that knowledge, they developed My Life, My Quit™, a program specifically for teens who want to stop using tobacco products, including electronic cigarettes.

"Our coaches are helping young people set goals for quitting and then talking about how to meet those goals, including managing the stress of nicotine withdrawal and triggers to use again," said Thomas Ylioja, PhD, clinical director of Health Initiatives at National Jewish Health.

Teens can text or call a toll-free number (855.891.9989) dedicated specifically to teens, or visit the website (mylifemyquit.com) for real-time coaching. Teens work with a coach who listens and understands their unique needs, provides personalized support and helps them build a quit plan to become free from nicotine. Ten states across the country partnered with National Jewish Health to launch the program.

National Jewish Health provides evidence-based, comprehensive tobacco-cessation programs that offer personalized coaching, print and online resources. National Jewish Health currently operates the quitline for 16 states and numerous health plans. The program has helped thousands of adults quit using tobacco and has a nearly 40 percent participant quit rate, one of the highest quit rates in the country.




25% OF
HIGH SCHOOL SENIORS
V A P E

Research Explores Impact of E-Cigarettes

National Jewish Health faculty have been actively researching both the behavioral and biological aspects of vaping for several years. In 2014, Hong Wei Chu, MD, reported that e-cigarette vapor reduces the ability of lung cells to fight off viral infections. He has continued this line of research and a forthcoming paper will show that even nicotine-free e-cigarette vapor increases inflammation and mucus production in human lung tissue. Dr. Chu and Irina Petrache, MD, recently earned a four-year grant to further evaluate the effects of e-cigarette vapor on the immune system.

Russell Bowler, MD, PhD, reported that adult tobacco smokers often begin using e-cigarettes in hopes of reducing their tobacco use. He reported, however, that more often than not, they fail to do so. He is also examining the airways and lungs of people who vape THC, the active ingredient in marijuana, and a suspect in the recent outbreak of vaping-related illnesses.

BREAKING NEW GROUND



Gerald Short and his wife, Mimi, relied on physicians and staff at National Jewish Health and Saint Joseph Hospital to treat his acute breathlessness.

OUR COLLABORATIONS

Working Together for Patients With Pulmonary Hypertension

Gerald Short was sitting at home in December 2017 when he started having difficulty breathing. "I couldn't walk two steps without having to stop, rest and breathe really heavy," said Short. He was rushed to his local hospital in Pueblo, Colorado.

His wife called his National Jewish Health pulmonologist, James Woodrow, MD, who told her to transfer Short immediately to Saint Joseph Hospital in Denver. National Jewish Health and Saint Joseph Hospital collaborate on a wide variety of programs through a joint operating agreement.

Fluid had built up in Short's lungs, making it hard to breathe. His right heart was enlarged and not working properly. His heart was beating irregularly. Cardiologists at Saint Joseph Hospital gave Short medication to lower blood pressure and shocked his heart to stabilize its rhythm.

"He had a lot of things going on," said Saint Joseph Hospital Interventional Cardiologist Jake Chanin, MD. "We were dealing with his rapid heart rhythm, with pulmonary hypertension, heart failure and shortness of breath."

For years, Short has seen Dr. Woodrow for his chronic obstructive pulmonary disease (COPD), but that was unlikely to be causing his new symptoms. Dr. Woodrow asked for additional tests.

"The real person who gets the gold star here is Dr. Woodrow because he thought about it

and ordered a repeat echocardiogram," said Patricia George, MD, director of the Pulmonary Hypertension Program at National Jewish Health. "His symptoms really seemed to be coming from pulmonary hypertension."

Pulmonary hypertension is high blood pressure in the arteries of the lungs. This can cause the heart rhythm to become irregular, the right ventricle to become enlarged, fluid to build up in the chest and heart failure. It can be hard to diagnose because it often looks like other heart or lung conditions.

While there is no cure for pulmonary hypertension, it is treatable. The pulmonary hypertension program at National Jewish Health has grown significantly in recent years, with access to the most advanced therapies and a multidisciplinary team of cardiologists, rheumatologists, physical therapists, palliative care specialists and dietitians to manage the complex disease.

Short now sees Dr. George regularly to manage his pulmonary hypertension. "He is doing much better," said Dr. George. Short's breathing tests have improved significantly and he has nearly doubled the distance he can walk in six minutes.

Despite everything he's been through, he called his time at Saint Joseph Hospital and National Jewish Health "nothing but a great experience."



MILESTONES REACHED WITH SAINT JOSEPH HOSPITAL



When National Jewish Health and Saint Joseph Hospital, a part of the SCL Health system, signed a joint operating agreement five years ago, their primary goals were to deliver patient-centered, innovative health care, medical education and training, and to advance medical science through research.

The past year has seen success in all of these areas. A new extracorporeal membrane oxygenation (ECMO) program to care for the sickest pulmonary and cardiovascular patients was launched. The lung cancer program was named a Center of Excellence by the GO2 Foundation for Lung Cancer. In December 2018, Glen Hirsch, MD, began his tenure as chief of Cardiology and director of the Cardiovascular Service line for both organizations with ambitious plans to expand our cardiac programs.

The thoracic surgery team began performing robotic surgery that is less invasive and has shorter recovery time than traditional surgery. Saint Joseph Hospital became the second hospital in Colorado recognized for reducing sepsis mortality with certification by The Joint Commission for its sepsis program. And clinical research at the hospital continued to expand, as did continuing medical education for other health care providers.

Over the course of the year, both organizations were recognized for success and performance by respected organizations such as *U.S. News & World Report*. National Jewish Health was rated the #1 pulmonary hospital in the nation for the 18th year. Saint Joseph Hospital was named one of the top five hospitals in Colorado and Denver. It also was recognized as High Performing for abdominal aortic aneurysm repair, aortic valve surgery, heart bypass surgery, hip replacement, knee replacement and lung cancer surgery.

RESPIRATORY INSTITUTES

DELIVER UNPARALLELED CARE

Collaborations with Mount Sinai in New York and Jefferson Health in Philadelphia have continued to grow, bringing the unique National Jewish Health model of care to patients around the nation and expanding our ability to affect outcomes and the quality of respiratory care.

MOUNT SINAI - NATIONAL JEWISH HEALTH

Respiratory Institute®



Led by Charles Powell, MD, the Mount Sinai – National Jewish Health Respiratory Institute continues to grow in the number of patients served, the range of conditions treated and collaborative research. The opening in 2018 of a second completely renovated and updated location in Union Square in New York City significantly increased capacity to serve

more patients with our comprehensive and collaborative model of care.

The Institute in New York also increased its capacity and expertise to help patients with nontuberculous mycobacterial infections and bronchiectasis with the addition of Sebastian Kurz, MD, a nationally recognized expert in the research and treatment of those conditions.

In the past year, Respiratory Institute faculty have published research findings on COPD, asthma and management of idiopathic pulmonary fibrosis. Mount Sinai and National Jewish Health faculty continue to collaborate on research in those diseases.

Jane and Leonard Korman Respiratory Institute®



In Philadelphia, the Jane and Leonard Korman Respiratory Institute Jefferson Health – National Jewish Health added faculty and staff, moved into a new space and established programs in several disciplines as operations continue to grow. Under the leadership of Jesse Roman, MD, nine new faculty, specializing in pulmonary medicine, allergy and immunology,

and critical care, joined the Institute over the past year. The Institute also added a clinical research coordinator, seven medical assistants, two nurses, two nurse practitioners and an administrator. The Institute's training program expanded to include 15 postgraduate fellows for a three-year accredited program.

New programs were established at the Respiratory Institute in Critical Care Medicine, Lung Cancer, Interventional Pulmonology, Hypertension, Asthma/Allergy, Interstitial Lung Disease and COPD. These new staff and programs moved into an expanded space, which allows for more extensive pulmonary testing and more clinical interactions.

GROWING COLLABORATIONS

EXTENDING CARE FOR PATIENTS

National Jewish Health extends care across Colorado through key collaborations with Rocky Mountain Hospital for Children and the University of Colorado School of Medicine. Other relationships, including with Banner Health, are helping patients across the west.

Pediatric Collaboration

National Jewish Health *for Kids* provides diagnostic and treatment services at Rocky Mountain Hospital for Children for respiratory, allergic and immune system disorders. Our physicians also provide on-call pediatric consultations for emergency and inpatient needs at HealthOne locations across the Denver metro area.

In the past year, National Jewish Health *for Kids* physicians treated an increasing number



of infants in the neonatal intensive care unit (NICU) at Rocky Mountain Hospital for Children and opened a formal post-NICU clinic for children on our campus. The two organizations are developing an aerodigestive program for premature babies whose immature digestive and pulmonary systems cause overlapping breathing and eating problems.

Advancing Academics

National Jewish Health and the University of Colorado School of Medicine collaborate in advancing knowledge through research collaboration and through training the next generation of research scientists and health professionals through their longstanding academic affiliation. National Jewish Health faculty, who all have academic



School of Medicine

UNIVERSITY OF COLORADO
ANSCHUTZ MEDICAL CAMPUS

appointments at the University, teach medical and graduate science classes at the University. Medical students, residents and postdoctoral fellows work in both clinics and laboratories throughout the institution.

Tele-ICU Serves Banner Health Patients Across the West

Acutely ill patients in intensive care units (ICUs) at 25 Banner Health hospitals across the west benefit from the expertise and care of National Jewish Health intensivists via the Tele-ICU program. From an office on the National Jewish Health campus, National Jewish Health intensivists

use a suite of electronic resources to monitor seriously ill patients and provide guidance on their care. Banner has found that Tele-ICU technology improves care, saves lives and shortens ICU stays for patients.



GROWTH FUELS EXPANSION FOR MORE PATIENT CARE

Tremendous growth in demand for the specialty care provided by National Jewish Health has led to an urgent need for new clinical space to serve patients seeking care.

In 2019, National Jewish Health officially began preparations to build the new Center for Outpatient Health on the main Denver campus, a project that has been a part of the organization's long-term strategic plan for growth.

National Jewish Health offers a unique care experience. Almost 30 percent of our patient revenues come from outside Colorado, and these patients present with some of the most complicated and devastating diseases, often having already seen multiple physicians. Our multidisciplinary care, where all specialties interact under one "roof" with the patient at the center, is key to our success in helping these patients through their difficult illnesses.

The National Jewish Health Center for Outpatient Health will provide the setting to support advanced diagnostic and treatment programs for patients. The five-story, 230,000-square-foot building will feature a stunning brick-and-glass exterior. When stepping inside, patients will walk into a welcoming and open two-story atrium. As happens now, a friendly face will greet patients and direct them to their destinations from a centrally located concierge station.

More than 100 new state-of-the-art exam rooms will be included in the new building. Physicians, nurses and staff will continue to work across specialties and come together as a team with the patient at the center, the hallmark of our patient care model. Patients and their families will visit specialists, receive treatments and undergo procedures with an ease and comfort not often delivered in today's health care environment.

A three-story parking garage with more than 250 spaces will be situated under a portion of the building. More than 100 surface parking spaces will be located outside, adjacent to the building. Construction details and permits are being finalized, with groundbreaking expected to happen near the end of 2019.

Comprehensive Campaign Lays Groundwork for Future

Visionary Supporters Are Key to Success

From across the nation, supporters have given generously to The Comprehensive Campaign for National Jewish Health: We Never Say Never[®]. The Campaign is funding a variety of initiatives vital to our future success and leadership in the field of medicine.

The Comprehensive Campaign grew out of our 10-Year Strategic Plan: The Decade of Innovation, and has made a difference every step of the way.

To date, the Comprehensive Campaign has raised an unprecedented \$255 million in private philanthropy. One of the key recipients of funds has been the Center for Outpatient Health with the Comprehensive Campaign providing the foundational funding to enable the project to move forward. Equally key have been investments in recruiting and retaining renown physicians and scientists for our faculty, a critical component for our care, research and education missions. Annual research investments have also been significantly enhanced thanks to the funding provided through the Comprehensive Campaign. Additional support continues to secure the future for National Jewish Health and the patients around the world that we serve.

“We are immensely grateful for our community of supporters in Colorado and around the nation for their investment in the future of the institution and our work,” said Michael Salem, MD, president and CEO of National Jewish Health. “They are true philanthropic visionaries who have the bold foresight to imagine a world free from the devastating diseases we face.”



FINANCIAL REPORT

Fiscal year 2019 was a strong year for National Jewish Health with ongoing financial success. Net patient service revenue grew 5 percent to \$148 million. Demand for our unique, patient-centered approach continues to exceed our capacity.

Accordingly, a significant focus during the year was on expanding availability for patients with the recruitment of new providers in cardiology, pulmonology, gastroenterology, infectious disease and pediatrics.

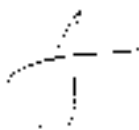
Though we practice at over 25 locations in Colorado, expansion is only possible on our main campus with the addition of clinic space. During the year, we worked with our partners at SCL Health to finance the new Center for Outpatient Health, which will significantly increase our clinical footprint providing more exam rooms, a state-of-the-art infusion center and allowing for the expansion of our diagnostic services. The Board of Directors from both National Jewish Health and SCL Health approved a financing mechanism, allowing National Jewish Health to access the bond markets with a guarantee from SCL Health. This financing augments the generous gifts given to our Comprehensive Campaign and enables us to build this much needed facility earlier than would otherwise be possible. We closed on this financing in October 2019.

A primary focus of our strategic plan has been the development of new programs and revenue sources. One of these new revenue streams is the expansion of pharmacy access for our patients around the country, including specialty pharmacies. This revenue stream provided \$23.6 million in gross revenues in 2019.

Our Respiratory Institutes® around the country continue to exceed expectations with a new site and additional programs. Revenues from joint ventures decreased from 2018, as a result of the strong performance of the National Jewish Health stand-alone clinical programs.

National Jewish Health continues to expand and diversify our research portfolio. Grant revenue increased over 10 percent. With the help of our dedicated donors, development raised \$24 million. This represents a decline of \$9.5 million over 2018, which was the highest ever due to one very generous gift. The investment markets were tumultuous during the year but, due to the National Jewish Health diversified portfolio, investment revenues ended the year only \$1.9 million lower than in 2018. Overall, total revenues were more than \$16 million higher than in the prior year.

Larry Silverstein
Treasurer



Consolidated Statements of Activities (millions)

Revenues, Gains and Other Support	2019	2018
Net Patient Service Revenue	\$148.0	\$141.0
Health Initiatives Revenue	14.0	9.7
Revenue from Affiliates	9.4	17.2
Grant Revenue	56.7	51.5
Contributions	24.0	33.5
Investment Returns	6.1	8.0
Other Income	38.4	17.1
Total Revenues	\$296.6	\$278.0
Expenses		
Academic Services	\$103.9	\$ 98.8
Clinical Services	108.5	92.9
Other Services	18.5	15.3
Admin, Fiscal and Support Services	44.6	44.1
Fund Development	8.1	8.1
Other Expenses	-	1.8
Total Expenses	\$283.6	\$261.0
Increase in Net Assets	\$ 13.0	\$ 17.0
Net Assets Beginning of Year	\$213.8	\$196.8
Net Assets End of Year	\$226.8	\$213.8

Consolidated Statements of Financial Position (millions)

Assets

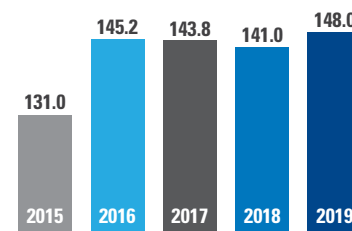
Cash and Cash Equivalents	\$ 4.3	\$ 2.6
Short-Term Investments	3.0	0.0
Accounts Receivable — net	64.4	68.0
Investments — at fair value	125.4	122.8
Other Assets	35.3	35.1
Property, Plant and Equipment — net	71.8	73.4
Total Assets	\$304.2	\$301.9

Net Assets and Liabilities

Accounts Payable and Current Liabilities	\$ 41.8	\$ 44.8
Long-term Debt	24.1	30.1
Other Long-term Liabilities	11.5	13.2
Net Assets	226.8	213.8
Total Net Assets and Liabilities	\$304.2	\$301.9

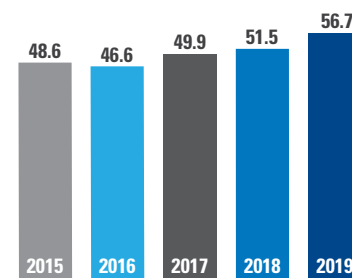
Patient Services Revenue (millions)

Patient service revenue grew 5 percent in fiscal year 2019. Construction of the new Center for Outpatient Health will allow for continued growth in the coming years.



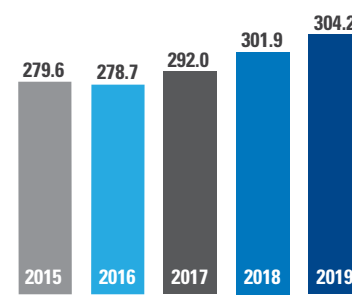
Grant Research Revenue (millions)

Large grants to study the root causes of asthma, lung injury and inflammation and cystic fibrosis contributed to a 10 percent increase in grant research revenue in 2019.



Net Assets and Liabilities (millions)

Growth in revenues from patient services, research grants and our pharmacy pushed net assets and liabilities to new highs in fiscal year 2019.



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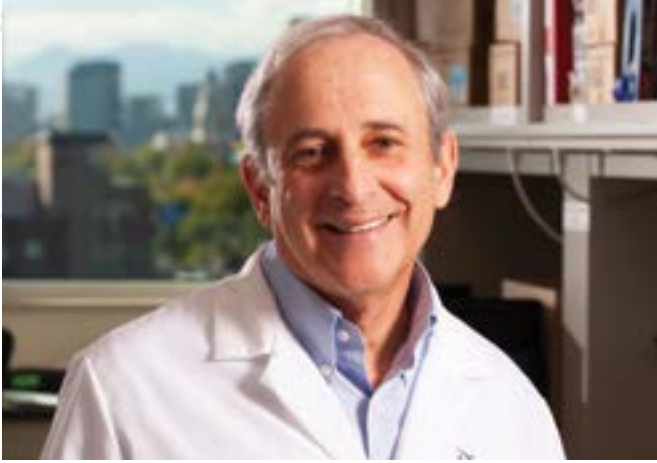
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Richard Martin's Profound Influence Helped Guide National Jewish Health



In July of 2019 and after nearly 40 years at National Jewish Health, including 15 years as Chair of the Department of Medicine, Richard J. Martin, MD, has stepped down as Department Chair. An internationally recognized expert in asthma care and research, Dr. Martin also mentored dozens of young physicians/scientists early in their careers.

Dr. Martin led the Department of Medicine through years of tremendous growth at National Jewish Health. During his tenure, the Department more than tripled in size from 51 faculty members in three divisions to 172 faculty members in 11 divisions, four sections and an office of research. National Jewish Health now offers specialty care from all internal medicine subspecialties and more to provide patients with comprehensive care under one roof.

"Dr. Martin has been a driving force in expanding and implementing the unique, comprehensive and multidisciplinary team approach to care practiced at National Jewish Health," said Michael Salem, MD, president and CEO of National Jewish Health. "He made us better and stronger. We could never have accomplished so much without him."

Dr. Martin also played a key role in helping extend the successful National Jewish Health

model of patient care to our Respiratory Institutes with partners at Mount Sinai in New York, at Jefferson Health in Philadelphia and at Saint Joseph Hospital in Denver.

Dr. Martin is known for his groundbreaking research into circadian rhythms and nocturnal asthma. He was the first researcher to show that subacute bacterial infection can worsen asthma. Most recently, Dr. Martin and his colleagues demonstrated the value of direct observation of the airways through bronchoscopy in diagnosing causes of uncontrolled asthma.

A leader in the groundbreaking Asthma Clinical Research Network and AsthmaNet research network, Dr. Martin has published more than 300 journal articles, 12 books and nearly 50 book chapters. He has mentored dozens of young physicians/scientists, many of whom have gone on to leadership positions around the nation. He has been recognized as a visiting professor at dozens of national and international universities for more than 30 years.

Today, Dr. Martin continues advising our partners at Mount Sinai and Jefferson Health, mentoring young researchers and holding monthly lunches to advise new faculty about the unique patients that come to National Jewish Health.

"The types of patients with difficult illnesses that we see at National Jewish Health are a scientific challenge that make us think outside the box for diagnostic tools and treatments that help those patients get better," said Dr. Martin. "It would have been impossible to duplicate what I had here anywhere else."

Upon Dr. Martin's retirement, Kevin K. Brown, MD, stepped in to serve as interim chair while National Jewish Health conducted a nationwide search for a new chair.

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1988 New York Real Estate & Construction Industries Dinner

Conrad D. Stephenson Laboratory for Research in Immunology

1981 New York Real Estate & Construction Industries Dinner

Leonard and Shirley Sterling Research Fund

Leonard & Shirley Sterling

Michael & Eleanore Stobin Laboratory for Pediatric Research

Eleanore & Michael Stobin

**Burton M. & Rita Tansky Fund for Research on the Influences of
Viruses on the Immune System**

1988 New York Retail & Fashion Industries Dinner

The Owen D. and Jennifer B. Thomas Research Fund for Immunology

2000 New York Real Estate & Construction Industries Dinner

Tinkel-Wolfson Research Fund in Basic Immunology

Dr. & Mrs. Alexander Tinkel

The Ralph Tornberg Endowed Asthma Research Fund

Barbara Tornberg, Family & Friends

The Ronald Townsend Fund for Morgridge Academy

Ronald Townsend

Marsha & Kenneth L. Tucker Library Fund

Marsha & Kenneth L. Tucker

The Hal J. and Shari Upbin Fund for Immunology Research

2001 Retail & Fashion Industries Dinner

Van Pelt Foundation Research Fund

Directors of the Van Pelt Foundation

**The Mark A. and Lisa J. Walsh Fund for Immunology and
Allergy Research**

2001 New York Real Estate & Construction Industries Dinner

Mary Nan West Memorial Fund

2001 San Antonio Dinner

**Thomas D. Welch Memorial Fund for Antioxidant Research in Lung
and Immune Diseases**

1997 New York Real Estate & Construction Industries Dinner

Samuel L. Westerman Immunology Research Fund

Trustees of the Samuel L. Westerman Fund

Medora White Research Fund

Family & Friends in Dallas, Texas

**The Helen Wohlberg & Herman Lambert Laboratory for
Pharmacokinetics Research**

Helen Lambert

Melvin & Elaine Wolf Pediatric Fund

Melvin & Elaine Wolf Foundation

Sidney A. Wolff Patient Education Program

Joseph C. & Clare F. Goodman Memorial Foundation

Wu & Ng Families Fund for Rehabilitation

Chin Hon & Pik Lin Wu

Allan & Joyce Zidell Tuberculosis Research Laboratory

Joyce & Allan Zidell

Ina Zipper Memorial Fund for Immunological Research

Family & Friends

**The Natalie V. Zucker Research Center for Women Scientists –
An Endowed Fund to Support Women Doctors and Researchers**

Dr. Natalie V. Zucker

**Zuckerman Family/Canyon Ranch Structural Biology/
Crystallography Lab**

Mel Zuckerman & Family, & Canyon Ranch

RESEARCH AND EDUCATIONAL SUPPORT

The following corporations, foundations, organizations and individuals provided research grants, contract and educational support for a variety of investigators and laboratories at National Jewish Health.

Actelion Clinical Research, Inc.
Aeolus Sciences Inc.
Afferent Pharmaceutical, Inc.
Aimmune Therapeutics, Inc.
Alex's Lemonade Stand Foundation
Allinaire Therapeutics
Alpha One Foundation, Inc.
AlphaNet, Inc.
American Heart Association
American Thoracic Society
American Lung Association
Amgen, Inc.
Anthera Pharmaceuticals, Inc.
Arena Pharmaceuticals, Inc.
AstraZeneca Pharmaceuticals LP
aTYR Pharma, Inc.
Augusta University
Bayer HealthCare Pharmaceuticals, Inc.
Bellerophon Pulse Technologies, LLC
Benaroya Research Institute at Virginia Mason
BioResponse
Body Vision Medical, LTD
Boehringer Ingelheim Pharmaceuticals, Inc.
Boettcher Foundation
Boston Children's Hospital
Boston Scientific Corporation
Brigham & Women's Hospital
Celgene
Center for the Advancement of Science
Children's Hospital of Pittsburgh
Children's Hospital Philadelphia
Colorado State University
Colorado Department of Public Health & Environment
Complexa, Inc.
COPD Foundation
Corbus Pharmaceuticals, Inc.
CSL Behring LLC
Cystic Fibrosis Foundation
Cystic Fibrosis Foundation Therapeutics
DBV Technologies S.A.
Denver Health & Hospital Authority
Drawbridge Health, Inc.
Eli Lilly and Company
Eppley Foundation for Research
Evidera, Inc.
Fibrogen, Inc.
Fidia Pharma USA, Inc.
Flight Attendant Medical Research Institute
Forrest A Shook Foundation for Sarcoidosis Research
Gates Foundation
Genentech, Inc.
Gilead Sciences, Inc.
GlaxoSmithKline
Global Blood Therapeutics, Inc.
Grifols
Hoffman-LaRoche, Inc.
Horizon Therapeutics, LLC
Icahn School of Medicine at Mount Sinai
Incyte Corporation
Insmad, Inc.
IQVIA RDS, Inc.
Janssen Research & Development
Jecure Therapeutics, Inc
John Hopkins University
Juvenile Diabetes Research Foundation International
Kaiser Permanente
Linda Crnic Institute for Down Syndrome
Mallinckrodt ARD, Inc.
MatRx Therapeutics, Inc.
Medimmune, Inc.
Multiclonal Therapeutics, Inc.
National Institutes of Health
National Science Foundation
Northwestern University
Novartis Pharmaceutical Corp
Oak Ridge Associated University
OMERACT Special Interest Group
Optimum Patient Care Global Limited
Oregon Health & Science University
Ohio State University
Parexel International, LLC
Parker B. Francis Fellowship Program
Pearl Therapeutics, Inc.
Penn State Milton S. Hershey Medical Center
Pennsylvania State University
Pfizer, Inc.
Pharmaceutical Research Associates, Inc.
PneumRx, Inc.
Polinger
PPD Investigator Services, LLC
Promedior, Inc.
ProMetic BioTherapeutics, Inc.
ProQR Therapeutics I B.V.
Proteostasis Therapeutics, Inc.
Pulmonary Fibrosis Foundation
Reata Pharmaceuticals, Inc.
Regeneron Pharmaceutical, Inc.
Renovion
ResMed Corp
Respironics, Inc.
Rho, Inc.
Robert Wood Johnson Foundation
Rose Community Foundation
RTI International
Sanofi US
Sanofi Genzyme
Savara, Inc.
SciBac, Inc.
Seattle Children's Hospital
Self Care Catalysts
Siemens Medical Solutions USA, Inc.
Smart Practice
State of Colorado
Teva Pharmaceutical
Theorem Clinical Research, Inc.
U.S. Department of Defense
U.S. Department of Veterans Affairs -Eastern Colorado Health Care System
U.S. Environmental Protection Agency
U.S. Food & Drug Administration
U.S. Health Resources & Services Administration
United Therapeutics Corporation
University of Alabama Birmingham
University of Arizona
University of California - San Francisco
University of Cincinnati
University of Colorado - Denver
University of Illinois at Chicago
University of Iowa
University of Nebraska Medical Center
University of North Carolina
University of Nottingham
University of Pittsburgh
University of Utah
Vanderbilt University
Vertex Pharmaceuticals
Viiv Healthcare
Wake Forest University
Weill Cornell Medical College

NATIONAL JEWISH HEALTH EVENTS

CALIFORNIA

Los Angeles Real Estate and Financial Services Breath of Life Golf Classic Chairs

Anthony Behrstock, Commonwealth Land Title
David Sonnenblick, Sonnenblick-Eichner Company

Los Angeles Professional Services Black & White Ball

Honorees

Sydnee Breuer, Rosenthal & Rosenthal of California
Nicholas A. Rozansky, Brutzkus Gubner Rozansky Seror Weber LLP

Dinner Co-Chairs

Gail K. Bernstein
Robert Ezra, Freeman, Freeman & Smiley LLP
Ronald S. Friedman, Marcum LLP
Robert K. Lewin, CIT Commercial Services
Mark Levinson,
Carlton Fields, LLP
Debbie Steinberg, Former Honoree

Honoree Co-Chairs

Mark Brutzkus, Brutzkus Gubner Rozansky Seror Weber LLP
Maria Contino, Rosenthal & Rosenthal of California

COLORADO

Bella Sera - Aspen

Honorees

Judi & Alan Altman
Dorothy & Hal Thau

Dinner Co-Chairs

Denise and Warren Cohen
Madeleine Larson
Beverle and Marc Ostrofsky
Katherine Fleck Peisach and Harry Peisach
Lexie & Robert Potamkin

Hoops & Hoopla

Coaches

Peter Fox, RK Mechanical
Bill Gregor, Mortenson Construction
Jerry Laflen, BKD, LLP
Crystal Peden, The CPI Group
Tom Tarver, Greiner Electric
Kris Wintroub, Greiner Electric

Assistant Coaches

Richard Kalisek, BKD, LLP
Mike Narum, The CPI Group
JR Wiles, Northpointe Bank

Charity Poker Night 3

Co-Chairs and Sponsors

Bo Brownstein & Francois Safieddine

Mercedes Benz of Denver Rev the Runway Fashion Show Presented by Neiman Marcus

Event Chairs

Molly Fortune
Streeter McClure
Libby Weaver

Honorary Chairs

Robin Chotin
Bonnie Mandarich
Abby Perlmutter Miller

National Jewish Health Night & Day Celebrity Golf Classic

Chairs

Marc Steron
Vic Lombardi

Studio 5280

Event Chairs

Ross Chotin
Daniel Feiner
Brian Parks

FLORIDA

New Directions for Women Luncheon

Chairs

Susan W. Goldstein
Shirley Stern

GEORGIA

18th Annual Atlanta Golf Outing

Hosts

Bernie Marcus
Bob Paller

New Mexico

36th Annual New Mexico Spirit of Achievement Awards Dinner

Honorees

The Cinco Amigos
Jason Harrington
William Lang
Steve Maestas
Jerry Roehl
Kevin Yearout
Ambassador Ed L. Romero

Dinner Chair

Sherman McCorkle

NEW YORK

22nd Annual Golf Tournament Benefiting The Fund to Cure Asthma

Honoree

Robert E. Helpern

Co-Chairs

Stephen B. Siegel
Samuel B. Lewis

Founders

Nancy & James Berry Hill
Margorie & Stephen Raphael

Financial Industries Dinner

Honoree

Thomas A. Greco, Hilco Global

Dinner Chair

Doug Jung, Hilco Global

Treasurer

Edward A. Zimmerlin, Hilco Global

Assistant Treasurer

Adam Evans, Hilco Global

Honorary Chair

Christopher R. Carmosino, Gordon Brothers

New York AIR Society

The Sky's the Limit Benefit

Honoree

David A. Falk, New York Tri-State Region Newmark Knight Frank

Chairs

Jennifer and Kyle Widay, Kaback Enterprises, Inc.

Young Professionals Lunch & Learn

Speaker

Larry A. Silverstein, Silverstein Properties, Inc.

Hosted by

Stephen B. Siegel and CBRE

Leadership

Cassandra Siegel Neubauer
Cooper Weisman
Dylan Weisman

WASHINGTON, D.C.

22nd Annual Capital Area Breath of Life Golf Classic

Co-Chairs

Alan Bubes
Michael B. Scheffres, Scheffres Laundry Service

Honorary Chair

Solvin W. Gordon, Gordon Insurance
Robert M. Keats
Dale D. Schuble, Schuble Family Foundation

BEAUX ARTS BALL

On February 23, 2019, more than 1,100 people gathered at the 22nd Annual Beaux Arts Ball to raise \$2.3 million for National Jewish Health. Following a theme of “The World’s Greatest Showman,” the ballroom was transformed into a big top. As guests entered the room, they were greeted and entertained by acrobats rolling inside giant hoops, balancing acts, people on stilts, aerialists flying about the room and a fanfare of music and costumes. The entertaining theme led to serious business as the paddle-raising “fund-a-need” portion of the evening raised a record-breaking \$760,000 for research and care of life-threatening allergies.

Grand Marshal Honorees

Faye & Steve Demby
Kathleen & William J. Hybl
Wendy & Jimmy Miller
Kate Paul & Michael Passmore

Event Co-Chairs

Katie & Adam Agron
Drs. Goldie & Joel Cohen
Alissa & Matt Joblon
Karen & Michael Long
Nancy & Earl Wright
Kerry & Dr. Gerry Zarlengo

Event Executive Committee Members

Anne & Rich Baer
Sue & John Bolger
Sunny & Norman Brownstein
Brad Busse
Robin & Steven Chotin
Denise & Warren Cohen
Jennifer Crick & Justin Cooper
Lindsey & Stanton Dodge
Janie & David Eves
Debbie & Michael Feiner
Arlene & A. Barry Hirschfeld
Rebecca & Lewis Kling
Carrie & John Morgridge
Shereen & Michael Pollak
Laszlo “Lots” Pook
Kristin & Blair Richardson
Ellen Robinson
Susan & Eddie Robinson
Maja & Mark Rosenquist
Linda & Rich Schierburg
Debbie & Don Silversmith
Kelly & Marc Steron
Ellen Stewart & Donald Vancil
Sarah Walker

Event Sponsors:

Presenting Sponsor

Morgridge Family Foundation

Greatest Showman Sponsor

Iris & Michael Smith

Platinum Sponsors

Arrow Electronics/Karen & Michael Long
The Baer Family
Hyde Park Jewelers/Shereen & Michael Pollak

Gold Sponsors

Baker Botts LLP
Bow River Capital Partners/Blair & Kristin Richardson Foundation
Brownstein Hyatt Farber Schreck
The Chotin Foundation/Robin & Steven Chotin and Family/Elizabeth & Steven Kris
David & Laura Merage Foundation
MDC Foundation
O’Melveny & Myers LLP
Willkie Farr & Gallagher LLP



Pictured left to right: Beaux Arts Ball Grand Marshals William J. Hybl, Steve and Faye Demby; National Jewish Health President and CEO, Michael Salem, MD; and Grand Marshals Kate Paul and Michael Passmore, and Wendy and Jimmy Miller

A WINTER'S EVENING

The New York real estate and construction industries gathered December 8, 2018, for the 50th consecutive year to raise funds in support of National Jewish Health. The 50th annual Winter's Evening Real Estate and Construction Industries Dinner Dance at the Grand Hyatt New York honored Lloyd Goldman, president of BLDG Management Co., Inc., for his significant civic and charitable contributions and raised \$2 million for pediatric allergy and respiratory care at National Jewish Health.

Honoree

Lloyd Goldman

Honorary Chair

Larry A. Silverstein

Dinner Chairs

Michael Boxer
Peter Cohen
Stephen B. Siegel

Executive Chair

Wendy M. Siegel

Vice Chairs

Leonard Boxer
Ric Clark
Marty Cohen
Joseph A. DeLuca
Robert J. Ivanhoe
Gary Jacob
James D. Kuhn
Charles Kushner
Matthew J. Lustig
Jonathan L. Mechanic
Bruce E. Mosler
Lee S. Neibart
Roger A. Silverstein

Committee

Jay Anderson
Jonathan Estreich
Brian Feil
James Flaum
Robert Gladstone
Craig Koenigsberg
Pamela Liebman
Richard J. Mack
Richard Saltzman
Lauren Hochfelder Silverman
Craig Solomon

Emanuel Stern
Stephen Swarzman

President's Circle

The Feil Organization
Victoria & Lloyd Goldman
The Murnick Family
The Silverstein Family

Honoree's Circle

Crown Acquisitions, Inc.
The Litwin Foundation
Katja Goldman & Michael Sonnenfeldt
Dorian Goldman & Marvin Israelow

Founders

CBRE
Michele & Marty Cohen
Cushman & Wakefield
The EMMES Group of Companies
Fried, Frank, Harris, Shriver & Jacobson LLP
Jon & Mindy Gray Family Foundation
Greenberg Traurig
JLL
The Kuhn Family
Kushner Companies
M & T Bank
Howard Lutkin, Barry Gosin, Jimmy Kuhn & Partners of Newmark
Northwood Investors
Bruce Ratner and Linda Johnson
Wendy & Stephen B. Siegel
Harvey R. Uris/Skadden, Arps, Slate, Meagher & Flom, LLP
Lisa & Mark Walsh

Benefactors

5 Penn Plaza LLC
Joseph Cayre
Eastdil Secured
Mack Real Estate Group

Morgan Stanley
Royal Abstract
Savills Studley LLC
SL Green
Square Mile Capital Management, LLC
Stawski Partners
York International Agency, LLC

Patrons

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Andover National Corporation
Ares Management
Ashner Family Evergreen Foundation
Brookfield Properties
The Charatan Holm Family Foundation
CLK Properties
DWS
Estreich & Company
Extell Development Company
Fetner Properties
FTI Consulting
Kramer Levin Naftalis & Frankel LLP
Lazard
Prime Finance
Pryor Cashman LLP
Stroock & Stroock & Lavan LLP
Taconic Investment Partners LLC

Sponsors

ABM Industry Groups, LLC
Linda & Earle Altman
Bank United
Michael Boxer
Capital One
Cerberus Capital Management
Davis Polk & Wardwell LLP
JAD Corporation of America
Morrison & Foerster, LLP
Nakash Family Foundation
Prigoff, Machover and Horowitz Families
Quality Building Services Corp.
RCG Longview
Schindler Elevator Corporation
Waters, McPherson, McNeill, P.C.
Peter Worth/Alliant Insurance Services



Left to right: National Jewish Health President and CEO, Michael Salem, MD; Wendy Siegel (Executive Chair); Larry Silverstein (Honorary Chair); Lloyd Goldman (Honoree); Stanley Chera (Trustee); and Michael Boxer (Dinner Co-Chair)

CHAIRMAN'S AWARD

The Chairman's Award for Special Achievement is presented by the chair of the Board of Directors to recognize those who have made exceptional contributions to National Jewish Health.

2019

The Greiner Family
Ronald S. Friedman

2015

Murray D. Fischer

2013

Anne & Norman K. Jacobson
Neva & Marvin I. Moskowitz

2011

Boettcher Foundation
Adolph Coors Foundation
Kenneth L. Tucker

2010

Molly Blank
H. A. & Mary K. Chapman
Charitable Foundation
Mrs. Frances B. Cohen
Brian Greenspun

2008

Edelstein Family Foundation
Mrs. Edith S. McAllister
Milton Schneiderman

2006

Doug & Dale Anderson
Bella Feinstein
Alex Fryburg
Rachel Kodanaz
Taner Kodanaz
Steve G. Schorr

2005

Amy M. Murnick, Jay M. Murnick
& Lee S. Murnick
(New York AIR Society)
Myra Schaps
Van Pelt Foundation

2004

Grand Aerie Order of Eagles
C.L.C. Kramer Foundation
Armstrong McDonald
Foundation
Abraham & Sonia Rochlin
Foundation

2003

Carol Aaron
Philip Leitman
Lucille Raphael
Dale & Joseph Schuble
Ralph Tornberg

2002

Daniel Freed
Irma Jacobson
Jeffrey H. Kapor
Samuel Lewis
Robert Paller
Lila Siegel
David Sonnenblick

2001

Joan & Stanford Alexander
Herbert L. Ash, Esq.
Bruce H. Corbin
John Knott
Ambrose Monell Foundation
Vickie & Trygve E. Myhren

2000

Evelyn Best
Paul R. Charron
Sherman McCorkle
Howard Michnick
Milton Morris

1999

Carole & Albert Angel
Marianne Cohn
Roger Gibson
David Liniger
Samuel J. Rosenfeld
Melba Steeg

1998

Maurice Austin
William Gold II
Mike O'Callaghan
Ron Ruskin
Allan Zidell

1997

Joseph J. Carroll
Walter F. Imhoff
Donald W. Hoagland
Wendy Siegel
William D. White Jr.

1996

Leonard Boxer
Larry Buchanan
Kenneth Chirba
Cary Marmis
Henry Zarrow
Jack Zarrow

1995

Joseph Berenbaum, Esq.
Sunya Kronstadt
Michele S. Marvins
New York AIR Society

1994

Robert L. Mettler
Carol D. Nichols
Randy Rutherford

PRESIDENT'S AWARD

The President's Award, presented by the president of the institution, pays tribute to business and philanthropic leaders whose support goes far beyond the usual to promote the mission and vision of National Jewish Health.

2018

Robert E. Helpern

2017

Erwin W. Gelfand, MD

2014

William Gold II
Philip H. Karsh
Edward A. Robinson

2013

The Hearst Foundations
Dr. Antonio J. L. Simoes

2011

Roger A. Silverstein
Allan Zidell

2010

Rich Baer
Natalie Zucker

2009

Diane & Charles Gallagher
Family Foundation

2008

Monfort Family Foundation

2005

Myra Levy
Sherman McCorkle
Drs. Harold & Mary Zirin

2003

Thomas M. Flexner
James D. Kuhn
Milton Morris
Wendy Siegel

2002

Molly Blank

2001

Seryl & Charles Kushner

2000

Louise & Richard Alderson

1999

The Honorable Ben Nighthorse
Campbell, U.S. Senator

1998

Norman Brownstein

1996

Alan Landsburg

LORBER AWARD

The Arthur B. Lorber Award for Distinguished Service, the highest honor at National Jewish Health, recognizes singular achievement in helping to advance medical science. Under Arthur Lorber's leadership, the Sheltering Home at National Jewish Health grew from an orphanage into the premier treatment and research center for respiratory diseases in the United States.

2017 Carrie & John Morgridge	2001 Albert D. Angel	1994 Larry A. Silverstein	1987 Richard S. Farr, MD
2012 The Honorable Daniel K. Inouye, U.S. Senator	2000 Sunya P. Kronstadt	1993 Leonard M. Perlmutter	1986 Robert L. Silber & David S. Touff
2010 Michael & Iris Smith	1999 Robert L. Mettler	1991 J. Peter Grace	1985 Arthur Robinson, MD
2008 Norman Brownstein, Esq. Wendy Siegel	1997 Carol D. Nichols	1990 Philippa Marrack, PhD, & John Kappler, PhD	1984 Dollie & Jack Galter
2004 Herbert L. Ash	1996 Peter M. Henson	1989 Conrad D. Stephenson	1983 Richard N. Bluestein
2002 The Fund to Cure Asthma Nancy & James Berry Hill Marjorie & Stephen Raphael	1995 Burton M. Tansky	1988 Cecil Green & Howard V. Rickenberg, PhD	1982 Andrew Goodman

LEGACIES OF HOPE

The Legacies of Hope is a society established to recognize all those supporters who have included National Jewish Health in their estate and financial plans, including a will, charitable gift annuity, trust or insurance policy. These gifts will live on for generations, helping to ensure that National Jewish Health will continue its mission.

The following names are new Legacies of Hope members who added National Jewish Health to their estate plans July 1, 2018 – June 30, 2019.

ARIZONA Diane Goss Reynolds Daniel & Gail S. Tenn	Sally Fleeson Rimer Martin & Jo Ann Semple Litamae Hirschfeld Sher	NEVADA David Salo	PENNSYLVANIA Anonymous Anonymous Antonio J. L. Simoes
CALIFORNIA Anonymous Janet E. Grove & Carolyn Greer-Gili Natalie G. Hall Philip Malinsky	ILLINOIS Anonymous Elisabeth W. Szegho Lester Sutker	NEW JERSEY Elizabeth A. Keat	TEXAS Anonymous Alfred D. Hughes Patricia Hughes
COLORADO Anonymous Gil & Nancy Berman Golda and Shelly Friedstein A. Barry and Arlene Hirschfeld Margie Z. McNamara	KANSAS Dixie Childs-Smith* Robert Litan	NEW MEXICO Gary Weisbart	VIRGINIA Anonymous Herman S. Blumenthal
	MARYLAND Anonymous	NEW YORK Anonymous Anonymous Georgia George Barry L. Hartglass Edward Meckeneck William M. Troetel	WISCONSIN Anonymous
	MICHIGAN Anonymous		

BEQUESTS

Those who remember National Jewish Health in their estate plans leave a lasting legacy in support of our programs. During fiscal year 2019, the friends listed below remembered National Jewish Health with bequests that will further our mission.

ARIZONA

Harry & Sylvia C. Mayer
Glen Michael Millard
Wanda Wright

ARKANSAS

Alvin S. Tilles

CALIFORNIA

Barbara D. Amberson
Florence E. Buckley
Astrea Garner Gorin
Harold Halperin
Claudia Hellmann
Lorane W. Katz
Miriam Lasker
Harry W. Ofshay
Charles & Mary Lee Scheid

COLORADO

Howard Bagdad
Lillian Bloom
Hazel M. Crismon
Bernice C. Eisenberg
Gloria S. Fine
Arthur Hayutin
Edith G. Held
Betty J. Hoch
Terrie L. McAlarney
Esther J. Pressel
Daniel M. Scariano
Regina M. Quackenbush

CONNECTICUT

Beatrice Mangin

FLORIDA

Harry Eisenoff
Miriam M. Krell
Edythe B. Sheinbaum
Marion R. Stallman

ILLINOIS

Jeanette Chalet
Harold Heyward
Nanette Joelson
Michael Neigoff
Morris Thikoll

LOUISIANA

Sol I. Courtman, M.D.

MICHIGAN

Elizabeth Van Leeuwen

MISSOURI

Robert B. Kahn

NEVADA

David Eddings
Joseph Raba, Jr.

NEW HAMPSHIRE

Harry G. Lehnert

NEW JERSEY

Ethel & Alex Kargman Endowment Fund
of the Jewish Community Foundation of
the Jewish Federation in the Heart
of New Jersey
Gerda Petzall
Esther D. Rose Family Trust
Sidney Rose Family Trust
Larry Stock

NEW MEXICO

Rosina Patterson

NEW YORK

Samuel Brandt Fund
Ruth Braslow
Bernard L. & Shirlee Cohen
Peter J. Cohn
Alice Smith Franks
Zelda Frederics
Sarah Hirschhorn
Joseph R. Kuh
Patricia G. Lehaney
Arthur LeMay
Evelyn Nethercott
Harold Rosenberg
Harold Savitz
Gertrude Zehner
R. Mildred Zuckerman

OHIO

Mary L. Donley
Lina Weintraub Memorial Fund of the
Jewish Community Federation of Cleveland

OKLAHOMA

Blanche C. Kelly
Dora R. Roberts

PENNSYLVANIA

Fernal R. Marlier

SOUTH DAKOTA

Ken & Lois Borecky Fund
National Jewish Center for Immunology
of the South Dakota Foundation

TEXAS

Adolf and Kaethe Wechsler Memorial Fund
Bank of America, N.A., Trustee

UTAH

Jeffrey S. Brown

WASHINGTON

Benjamin Wolfgram

WEST VIRGINIA

Meyer Bell

WYOMING

Mona R. Fedrizzi

HONOR ROLL OF PHILANTHROPY

Lifetime Achievement Societies

The Frances Wisebart Jacobs Founder's Society, the Chairman's Society and the President's Society pay tribute to the lifetime giving of individuals, foundations and corporations whose steadfast support serves as inspiration to others and whose dedication has helped make National Jewish Health a world-renowned institution.

Frances Wisebart Jacobs Founder's Society

\$10,000,000+

Estate of David & Leigh Eddings
Carrie & John D. Morgridge/Morgridge
Family Foundation
Anonymous (CO)

The Chairman's Society

\$5,000,000 – \$9,999,999

Anonymous (MI)
The Molly Blank Fund of The Arthur M. Blank
Family Foundation
Michele & Martin L. Cohen
Estate of Milton Morris
Klara & Larry Silverstein/Silverstein
Family Trust
Iris & Michael S. Smith
Tuchman Family Foundation

President's Society

\$1,000,000 – \$4,999,999

Anonymous (CA)
Anonymous (2) (CO)
Anonymous (TX)
Armstrong McDonald Foundation
Estate of Joe J. Ballard
Sally Lease Bartalot
Estate of Madeline and Girard J. Beno
Estate of Evelyn Best
Molly Blank*
Estate of Anna Marie A. Blum
Antoinette E. & Herman Boehm Foundation
Boettcher Foundation
Garthe Brown and Grace L. Brown Fund II of
The Oregon Community Foundation
The Mary K. Chapman Foundations
Children's Miracle Network
Frances B. Cohen*
Adolph Coors Foundation
Estate of Hazel M. Crismon
Daniels Fund
The Denver Post Season to Share,
a McCormick Foundation Fund

Estate of Dr. Larry A. Dornburg
Estate of Esther B. Dunlap
Edelstein Family Foundation
Estate of Beatrice M. & Miguel G. Elias
ExxonMobil Foundation
Estate of Oscar H. Friedman
Estate of Joseph H. Fuchs
Estate of Rose Galin/Estate of Michael E.
Felsher Trust #2
Estate of Esther Galinsky
Diane and Charles Gallagher
Family Foundation
Mr. & Mrs. Jack Galter*/Galter Foundation
Thomas W. Gamel*
Estate of Virginia L. Garrison
Estate of Grace A. George
Alexander Sr. and Willie Mae Goldstein
Family Foundation Inc.
Nena & Andrew Goodman*
Grand Aerie, Fraternal Order of Eagles/
Max Baer Heart Fund
Barbara Greenspun*/Brian Greenspun/
Greenspun Family Foundation
The Frederic C. Hamilton Family Foundation
Estate of Mildred S. Hansen
The Hearst Foundations
Albert & Ethel Herzstein
Charitable Foundation
Estate of Lewis Humphreys
Estate of Irma B. Jacobson
Mr. & Mrs. Norman K. Jacobson
Kaiser Permanente Colorado
Estate of Rose I. Kalman
Leah Kayem*
William E. Keller*
Estate of Veola S. Kerr
Mr. & Mrs. Lewis M. Kling
Estate of John J. Kohberger
C.L.C. Kramer Foundation
Charles and Seryl Kushner
Family Foundation
Estate of Burton H. Ladensohn
Estate of Helen Lambert
Estate of Mary Levy
Estate of Grace M. Lieberthal

Lifetime Achievement Societies
Estate of Dorothy J. Lord
The Marcus Foundation, Inc.
Estate of Rudolf E.S. Mathias
Estate of Selma Merkin
Estate of Beatrice Mersereau
Ambrose Monell Foundation
Monfort Family Foundation
Estate of Norma W. Moon
Mr. & Mrs. Marvin I. Moskowitz/
The Moskowitz Family Foundation
Estate of Mary E. Murdock
Theodore Z"L & Maxine B. Murnick
and Family
Mr. & Mrs. Lee S. Neibart
Mr. & Mrs. Lewis C. Pell
Estate of Rose B. Posner
Marjorie & Stephen E. Raphael
Mr. & Mrs. Blair E. Richardson
Veda H. Ritter*
Heidi Rochlin/Abraham & Sonia
Rochlin Foundation
Estate of George W. Rose
Estate of David M. Rosenbaum
Mr. & Mrs. William E. Rosenthal
Estate of Lizzi Rothenstreich
Salon National La Boutique Des Huit
Chapeaux et Quarante Femmes
Leah R. & Alfred E. Schaefer
Charitable Foundation
Louise B. Scheril*
The Schramm Foundation
Dr. Antonio J. L. Simoes
Estate of Lena Strauss
Sunshine Chapter
United Refrigeration, Inc.
Maxine A. & Don E. Vestal*
Wal-Mart Stores, Inc.
Wollowick Family Foundation
Estate of William Woolner
Mary F. Zirin*, PhD
Zucker Family Trust
Meghan & Evan Zucker

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Former Asthma Patient Runs 100th Half-Marathon for National Jewish Health

COMPLETED
100th
HALF-MARATHON

Fifty years after receiving life-saving asthma care at National Jewish Health, Kevin Buron used his passion for running to raise funds for the hospital.

“By the time I was 2, I had been hospitalized eight times, and the doctors that were treating me in the Chicago area were not able to get my asthma under control,” said Buron, who now lives in St. Paul, Minnesota. “The doctors told my parents they needed another solution, as they were out of options.”

National Jewish Health was the solution. “My grandmother and I took a train to Denver, and National Jewish Health became my home for the next 18 months,” said Buron. “National Jewish Health never charged my family for any of the services I received.”

Hospital faculty and staff provided outstanding care and treatment, educated Kevin’s parents about asthma, and ultimately helped him gain control of his condition. He said his parents credited National Jewish Health with saving his life.

While traveling through Denver recently, Kevin and his wife, Michelle, visited the nation’s leading respiratory hospital. They were impressed by what they saw, and Kevin became inspired to give back by raising funds for the hospital’s Pediatric Sleep Center.

Children in the Pediatric Sleep Center are evaluated for sleep disorders, such as sleep apnea and restless sleep, as well as for problems falling or staying asleep. Pediatric sleep experts determine the cause of each



child’s sleep disorder and develop personalized recommendations to improve their quality of life. Patients have access to the latest pediatric clinical trials and most effective treatments to help them get the sleep they desperately need.

In May, Buron, an avid runner, collected and matched contributions in honor of his participation in his 100th half-marathon, which he ran in Lake Minnetonka, Minnesota. “I wanted to say thank you for what National Jewish Health did for my family and me so many years ago,” Buron said. “Achieving this milestone would not have been possible without the incredible care I received as a child.”

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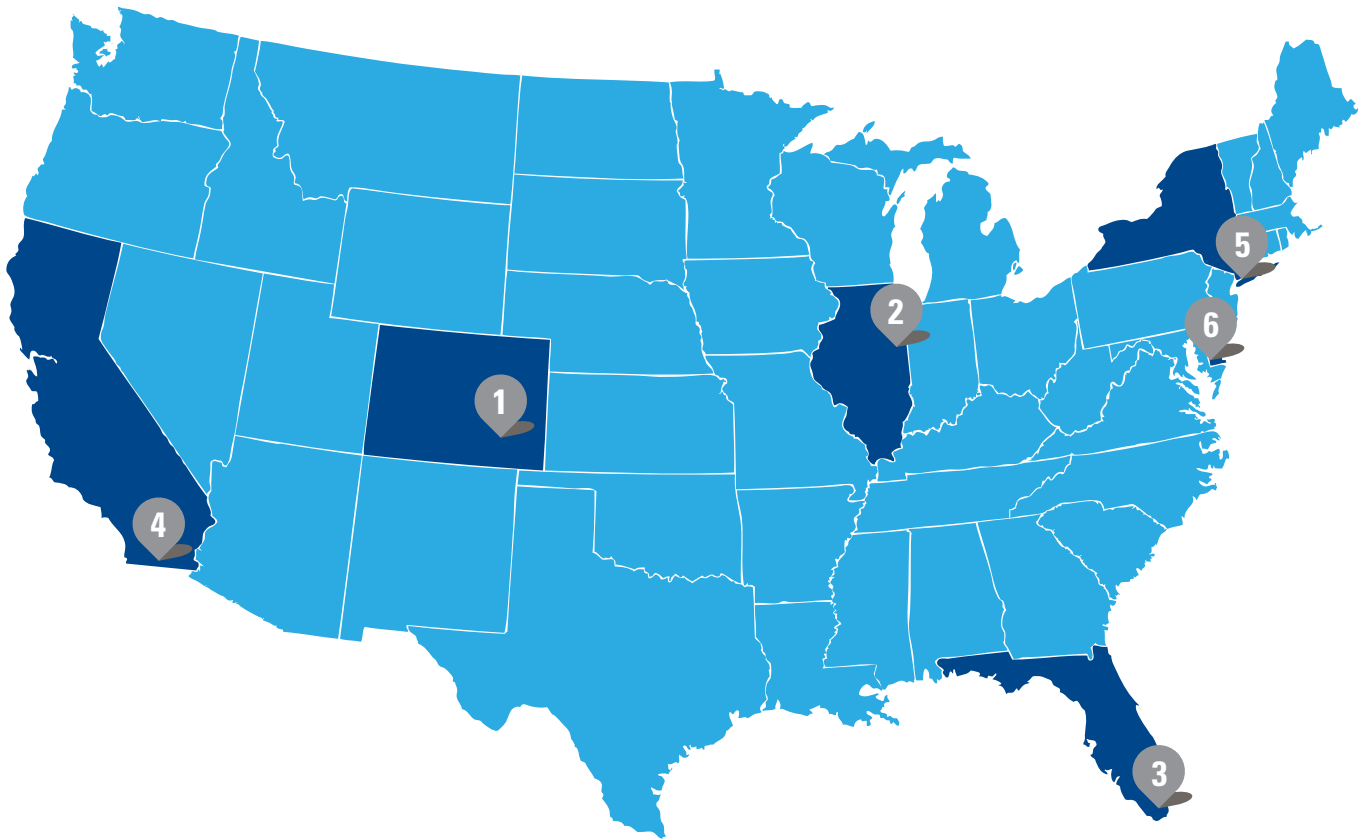
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National Jewish Health has been named the #1 hospital in the nation for pulmonary care by *U.S. News & World Report* in its 2019 – 2020 Best Hospital rankings. This is the 18th year National Jewish Health has been in the #1 spot on that list.

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Writing and Editing: William Allstetter, Adam Dormuth, Lauren Green-Caldwell, Cyndy Erickson Mitchell, Jessica Fish, Don Mitchell, Kate Osmundson, Amy Trautman

Graphic Design: Dana Taylor, Chelli Schmac

Design Studio Manager: Alan Barry Hesker

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